



THE TOWNSHIP OF
WOOLWICH

BOX 158, 24 CHURCH ST. W.
ELMIRA, ONTARIO N3B 2Z6
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COUNCIL/CAO/CLERKS FAX 519-669-1820
FINANCE/RECREATION/FACILITIES FAX 519-669-9348

10.6

April 28, 2026

Minister of Citizenship and Multiculturalism
Legislative Building
Toronto, Ontario
M7A 2E7

RE: Resolution Passed by Woolwich Township Council – Request to the Province of Ontario to Extend the Deadline for Notices of Intention to Designate Listed Heritage Properties

This letter is to inform you that the Council of the Township of Woolwich passed the following resolution at their meeting held on April 28, 2026:

That the Council of the Township of Woolwich, considering a resolution passed by the Town of Lincoln regarding extending the deadlines for notices of intention to designate listed heritage properties, endorse the resolution:

WHEREAS amendments to the Ontario Heritage Act under the More Homes Built Faster Act, 2022 introduced timelines requiring municipalities to issue Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022, originally requiring action by January 1, 2025; and

WHEREAS the Province subsequently amended the legislation through the Homeowner Protection Act, 2024 to extend the deadline to January 1, 2027 in response to concerns raised by municipalities and heritage stakeholders; and

WHEREAS municipalities require sufficient time and resources to undertake research, documentation, consultation, and evaluation to determine whether listed properties warrant designation under the Ontario Heritage Act; and

WHEREAS the removal of listed properties from municipal heritage registers if the prescribed timelines are not met may place cultural heritage resources at increased risk of demolition or irreversible alteration before municipalities have the opportunity to properly evaluate their cultural heritage value or interest; and

WHEREAS many municipalities, including the Town of Lincoln, do not have dedicated heritage planning staff and must rely on volunteer Heritage Advisory Committee members or external heritage consultants to undertake property evaluations, which can result in additional financial and administrative pressures; and

WHEREAS municipalities across Ontario are facing significant workloads associated with evaluating listed properties; and

WHEREAS the Town of Lincoln Heritage Advisory Committee, at its meeting of March 12, 2026, recommended that Council advocate to the Province of Ontario for a further extension to the current deadline;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Council of the Town of Lincoln endorse the recommendation of its Heritage Advisory Committee and respectfully request that the Province of Ontario further amend the Ontario Heritage Act to extend the January 1, 2027 deadline for issuing Notices of Intention to Designate for properties listed on municipal heritage registers as of December 31, 2022; and
2. The Province consider extending the deadline to January 1, 2030, or another reasonable timeframe that would provide municipalities with adequate time to complete heritage evaluations and make informed designation decisions; and
3. This resolution be circulated to the Minister of Citizenship and Multiculturalism, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, the Association of Municipalities of Ontario, the Ontario Municipal Heritage Committee Association, and all Ontario municipalities for their information and consideration.

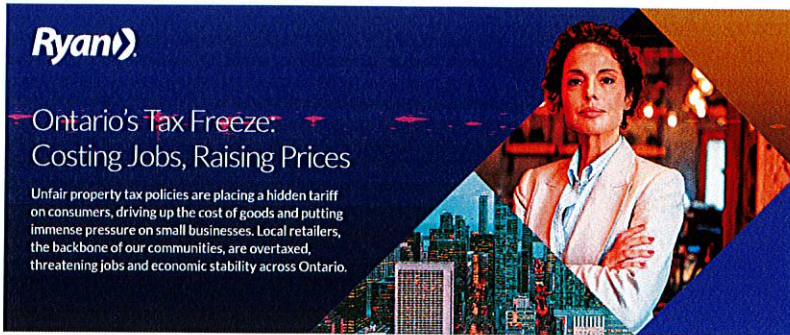
Should you have any questions, please contact Julia Wushke, by email at jwushke@woolwich.ca or by phone at 519-669-6004.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

C.c. Minister of Municipal Affairs and Housing
Mike Harris, MPP
Association of Municipalities of Ontario
Ontario Municipal Heritage Committee Association
all Ontario municipalities

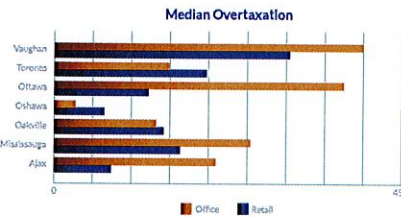


Who's Bearing the Hidden Consumer Tariff in Ontario?

Local Businesses, Unfairly Taxed

Unfair taxation is placing a hidden burden on local communities across Ontario. Independent businesses are overtaxed, driving up prices for consumers and putting jobs and livelihoods at risk. Residents are paying the price while trying to support their local retailers.

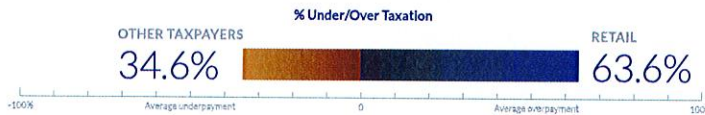
Residents want to support local businesses but are facing higher prices due to an outdated tax system that favors large properties. This province-wide issue is putting undue pressure on communities and demands immediate action.



Retail and Office Tenants Overpay While Others Get a Pass

Ontario's outdated assessed values are putting jobs and local businesses at risk. Retail and office tenants are taxed based on inflated values, while other businesses get a pass—leaving everyday residents to make up the difference through higher prices.

It's time to reassess and restore fairness.



Property Taxes Out of Sync with Reality

Ontario's property tax system is out of sync with market reality. Retail and office properties have declined in value, yet remain overtaxed, while other businesses—whose values have tripled—are undertaxed.



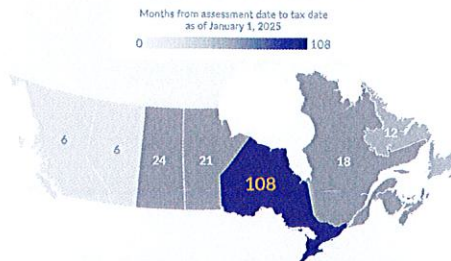
Without reassessment, struggling retail and office sectors face rising costs, lower occupancy, and mounting pressure.

The Only Province Without Reassessment Since the Pandemic

Ontario is the only province that hasn't reassessed property values since the pandemic. As of January 1st 2025, Ontario taxes were based on values that are 108 months in the past, while in the rest of Canada assessed values are 6-24 months in the past.

Regular reassessments give businesses the stability to plan and invest. Without it, struggling sectors like retail and office face uncertainty and discouraging costs.

How out of date are Ontario assessments?



It's Time to Reassess and Restore Fairness

Reassess Ontario's Properties:
Support Local Jobs and Economic Balance

Learn more at ryan.com



We kindly request that that Council call on the Government of Ontario to promptly move to update property assessments in the Province.

The following resolution has been drafted for Council's consideration at its next meeting:

- **WHEREAS** a well-functioning and up-to-date assessment system supports strong communities and makes the province an attractive place to invest; and
- **WHEREAS** property assessments in Ontario have not been updated in over a decade, making them the most outdated in Canada, while provinces such as Alberta and British Columbia update assessments annually to reflect current market conditions; and
- **WHEREAS** the prolonged pause in the reassessment cycle has created significant distortions in assessed values, resulting in inequities among property classes; and
- **WHEREAS** outdated assessments negatively impact investment decisions, economic competitiveness, municipal planning, and disproportionately affect independent small businesses; and
- **WHEREAS** reassessments are designed to be revenue neutral for the municipality, ensure fairness in taxation, maintain public confidence in the property tax system, and support long-term municipal financial planning; and
- **WHEREAS** a coalition of municipalities, chambers of commerce, tourism organizations, small businesses, and major property owners have called upon the Government of Ontario to update property assessments;
- **NOW THEREFORE BE IT RESOLVED THAT** the Council of **[Name of Municipality]** hereby calls upon the Premier of Ontario and the Minister of Finance to direct the Municipal Property Assessment Corporation to promptly resume the regular property assessment cycle; and
- **BE IT FURTHER RESOLVED THAT** a copy of this resolution be forwarded to the Honourable Doug Ford, Premier of Ontario; the Honourable Peter Bethlenfalvy, Minister of Finance; the Honourable Rob Flack, Minister of Municipal Affairs and Housing; the Association of Municipalities of Ontario; and the Municipal Property Assessment Corporation for their consideration and timely action.

10.8



www.springwater.ca
2231 Nursery Road
Minesing, Ontario
L9X 1A8 Canada

May 7, 2026

Sent via email: minister.mah@ontario.ca

Ministry of Municipal Affairs and Housing
College Park, 17th Floor
777 Bay Street
Toronto, ON M7A 2J3

RE: Provincial Bill 100 – Better Regional Governance Act, 2026

Please be advised that at its Regular meeting on May 6, 2026, Council of the Township of Springwater passed the following resolution:

Resolution C203-2026

Moved by: Deputy Mayor Cabral
Seconded by: Councillor Moore

Whereas Bill 100, the Better Regional Governance Act, 2026, introduced in the Legislative Assembly of Ontario, proposes significant changes to the governance structure of upper-tier regional municipalities, including the County of Simcoe; and,

Whereas the proposed legislation would authorize the Minister of Municipal Affairs and Housing to appoint the Warden of the County of Simcoe, rather than maintaining the longstanding practice of selection by County Council; and,

Whereas the County of Simcoe is comprised of 16 member municipalities, each represented at County Council, forming a governance model rooted in local representation and accountability to residents; and,

Whereas residents expect that those exercising authority over local decision-making are accountable to the communities they serve, and not appointed by or primarily aligned with the provincial government; and,

Whereas Bill 100 proposes a reduction in County Council composition and introduces the potential for provincially regulated weighted voting, creating uncertainty regarding equitable representation among member municipalities; and,

Whereas the Province has indicated its intention to extend “Strong Chair” powers to the Warden of the County of Simcoe, thereby concentrating decision-making authority in a single office; and,

Whereas such concentration of authority may alter the balance of municipal governance and reduce the role of council-based decision-making; and,

Whereas the introduction of Strong Chair powers at the upper-tier level may give rise to governance challenges where alignment between the Head of Council, Council, and the communities they serve is not maintained; and,

Whereas municipal professional associations have cautioned that such a governance model may place senior municipal staff in a difficult position that may undermine their neutrality and professionalism, and there continues uncertainty and concern among residents regarding the concentration of authority in a single office and the reduced role of councils; and,

Whereas the Township of Springwater has previously expressed opposition to **the expansion of “Strong Mayor” powers and has consistently supported** transparent, accountable, and locally driven governance structures that respect the role of elected councils and reflect the interests of residents.

Now Therefore Be It Resolved That:

The Council of the Township of Springwater opposes Bill 100, the Better Regional Governance Act, 2026, in its current form; and,

That Council opposes the appointment of the Warden of the County of Simcoe by the Province, and affirms that the Warden should continue to be selected through a process that ensures accountability to the residents of Simcoe County; and,

That Council opposes the extension of “Strong Chair” powers to the Warden of the County of Simcoe, given the significant shift in governance authority and its potential impacts on local democracy, council function, and municipal administration; and,

That Council expresses concern regarding the potential introduction of provincially regulated weighted voting rules, and the absence of a clearly defined framework ensuring fair and equitable representation for all member municipalities; and,

That the Government of Ontario be requested to amend Bill 100 to preserve local democratic authority, maintain council-based governance structures, and ensure that upper-tier municipal leadership remains accountable to local councils and communities; and,

That the Government of Ontario be further requested to undertake meaningful consultation with affected municipalities, including the County of Simcoe and its 16 member municipalities, prior to advancing any legislative or regulatory changes impacting municipal governance; and,

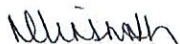
That this resolution be circulated to the Minister of Municipal Affairs and Housing, Members of Provincial Parliament, the Association of Municipalities of Ontario, the County of Simcoe, and all Ontario municipalities, for their consideration; and,

That this resolution also be shared with local media outlets to reflect community concerns and to clearly communicate the Township of Springwater's position to its residents.

Carried

Thank you for your attention in this matter.

Yours Truly,



Renée Ainsworth
Deputy Chief Administrative Officer/Director of Corporate Services
renee.ainsworth@springwater.ca

cc. Simcoe County Council, clerks@simcoe.ca
Association of Ontario Municipalities resolutions@amo.on.ca
Members of Provincial Parliament
All Ontario Municipalities

10.9



Representing the Districts of Kenora, Rainy River and Thunder Bay
P.O. Box 10308, Thunder Bay, ON P7B 6T8
www.noma.on.ca
p. 807.683.6662 e. admin@noma.on.ca



FOR IMMEDIATE RELEASE

May 6, 2026

Northeastern & Northwestern Ontario – Northern Leaders and Industry Call for Coordinated Investment in Highways 11 and 17

Northeastern & Northwestern Ontario – Municipal leaders and industry partners are joining forces to call on the provincial and federal governments to accelerate investment in Highways 11 and 17, recognizing the corridor as essential to public safety, economic stability, and national connectivity.

The Northwestern Ontario Municipal Association, the Federation of Northern Ontario Municipalities and the Ontario Trucking Association have announced a strengthened partnership to advance this shared priority, building on long-standing advocacy efforts across Northern Ontario.

As the only continuous east-west highway connection linking Eastern and Western Canada, Highways 11 and 17 play a critical role in the movement of goods and people. The corridor supports billions in annual trade and remains a vital link for communities across the North.

"The OTA applauds NOMA and FONOM's leadership on this matter, and we look forward to working together to make this a reality," said OTA president Stephen Laskowski. "Ten years after the Nipigon Bridge got wiped out, severing the Trans-Canada and exposing the corridor's vulnerability, we're still waiting for a meaningful federal and provincial response that matches the scale of this risk.

"However, we believe it is a new day with Prime Minister Carney and Premier Ford's shared commitment to nation-building," Laskowski continued. "With the federal government's recent focus on strategic infrastructure and the province's push for growth, we are hopeful that 10 years of inaction are finally over. We need a nation-building investment that reflects the corridor's role as a lifeline for our economy and national security."



Despite its importance, the highway system continues to face safety challenges. Long stretches of two-lane roadways, combined with high volumes of commercial traffic and northern driving conditions, increase the risk to motorists and disrupt Canada's supply chain.

"This alignment between municipal leaders and industry reinforces what Northerners already know that Highways 11 and 17 are critical to our safety and to Canada's economy," said Dave Plourde, President of the Federation of Northern Ontario Municipalities. "With momentum building, now is the time for governments to work together and move practical improvements forward."

Industry leaders echoed the need for coordinated action, pointing to both economic impacts and ongoing safety concerns.

"Highways 11 and 17 are more than just roads; they are lifelines that connect Northern Ontario to the rest of the country," said Rick Dumas, President of the Northwestern Ontario Municipal Association. "Working together ensures that both municipal priorities and industry realities are reflected as governments consider next steps."

The corridor has also been identified as increasingly important to Canada's economic security and future growth, particularly as demand for natural resources and critical minerals from Northern Ontario rises.

Municipal and industry leaders continue to advocate for a phased approach to improvements, including targeted widening projects such as four-laning and the two-plus-one model, alongside enhanced safety and enforcement measures.

Together, they are calling on both levels of government to coordinate funding, streamline approvals, and recognize Highways 11 and 17 as a shared national priority.



Representing the Districts of Kenora, Rainy River and Thunder Bay

P.O. Box 10308, Thunder Bay, ON P7B 6T8
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p. 807.683.6662 e. admin@noma.on.ca

Media Contacts:

Dave Plourde, President, FONOM
705-335-1615 | fonom.info@gmail.com

Rick Dumas, President, NOMA
807-683-6662 | admin@noma.on.ca



10.10

THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 - 054

DIVISION LIST

YES NO

DATE: May 5, 2026

Councillor	G. ASHFORD	_____	_____
Councillor	J. BELESKEY	_____	_____
Councillor	P. BORNEMAN	_____	_____
Councillor	B. KEITH	_____	_____
Councillor	D. McCANN	_____	_____
Councillor	C. McDONALD	_____	_____
Mayor	J. McGARVEY	_____	_____

MOVED BY:

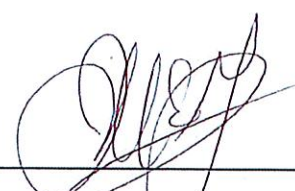
SECONDED BY:

CARRIED: DEFEATED: _____ Postponed to: _____

That Council of the Town of Parry Sound hereby supports the City of Peterborough's Resolution attached as Schedule A which

1. urges the Government of Ontario and the Government of Canada to collaborate on the design, funding, and implementation of a Guaranteed Basic Income for all Canadian residents;
2. calls upon the Province of Ontario to reinstate a basic income pilot with a view to province-wide implementation; and

That this Resolution be forwarded to the Premier of Ontario, the Prime Minister of Canada, our local MPP and MP, relevant federal and provincial Ministers, AMO, FCM, and all Ontario municipalities for endorsement.



Mayor Jamie McGarvey



Office of the City Clerk, City Hall
500 George Street North
Peterborough, Ontario
K9H 3R9

April 24, 2026

The Right Honourable Mark Carney, Prime Minister of Canada;
Honourable Patty Hajdu, Minister of Jobs and Families and Minister responsible for the Federal Economic Development Agency for Northern Ontario;
MP Emma Harrison;
Paul Thompson, Deputy Minister of Employment and Social Development;
Rob Wright, Deputy Minister of Labour and Associate Deputy Minister of Employment and Social Development;
Cliff Groen, Associate Deputy Minister of Employment and Social Development;
Honourable Doug Ford, Premier of Ontario;
Honourable Michael Parsa, Minister of Children, Community and Social Services;
MPP Dave Smith;
Daniele Zanotti, Deputy Minister of the Ministry of Children, Community, and Social Services;
Cordelia Clarke Julien, Assistant Deputy Minister Social Assistance Program Branch;
Federation of Canadian Municipalities (FCM);
Association of Municipalities of Ontario (AMO); and
All Ontario Municipalities

Subject: Guaranteed Basic Income Resolution

The following resolution, adopted by City Council at its meeting held on March 30, 2026, is forwarded for your consideration.

WHEREAS:

- 1. Poverty and income insecurity continue to negatively impact the health and well-being of residents in Peterborough and across Ontario;**
- 2. Municipal governments bear significant costs from the downstream effects of poverty, including increased demand for social services, emergency shelters, and community programs;**
- 3. Evidence from the Ontario Basic Income Pilot (2017–2019) and comparable programs demonstrated meaningful improvements in health, housing stability, and food security among participants;**



City of
Peterborough

4. A Guaranteed Basic Income (GBI) requires collaboration between the Government of Ontario and the Government of Canada to design, fund, and implement effectively; and
5. Municipalities, as the order of government closest to residents, are well-positioned to advocate for income security policies that reflect local needs.

THEREFORE BE IT RESOLVED THAT:

1. Council urges the Government of Ontario and the Government of Canada to collaborate on the design, funding, and implementation of a Guaranteed Basic Income for all Canadian residents;
2. Council calls upon the Province of Ontario to reinstate a basic income pilot with a view to province-wide implementation; and
3. The Clerk be directed to forward a certified copy of this resolution to the Premier of Ontario, the Prime Minister of Canada, our local MPP and MP, relevant federal and provincial Ministers, AMO and FCM, and to share it with all Ontario municipalities for endorsement.

Sincerely,

A handwritten signature in black ink, appearing to read "John Kennedy".

John Kennedy
City Clerk



THE CORPORATION OF THE TOWN OF PARRY SOUND
RESOLUTION IN COUNCIL

NO. 2026 - 056

DIVISION LIST

YES NO

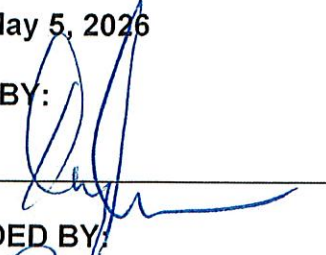
DATE: May 5, 2026


- Councillor **G. ASHFORD**
- Councillor **J. BELESKEY**
- Councillor **P. BORNEMAN**
- Councillor **B. KEITH**
- Councillor **D. McCANN**
- Councillor **C. McDONALD**
- Mayor **J. McGARVEY**

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MOVED BY:

SECONDED BY:



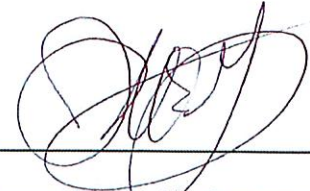


CARRIED: DEFEATED: _____ Postponed to: _____

That Council of the Town of Parry Sound hereby supports Northumberland County Resolution attached as Schedule A which

1. Calls upon the Province of Ontario to intervene to ensure that Circular Materials Ontario (CMO) and its contractors provide fair, consistent and equitable recycling collection service levels across all municipalities in Ontario; and
2. Requests the province to establish, enforce and publicly report on consistent province wide standards for Blue Box recycling, including collection frequency, missed collection recovery, accepted materials, cart provision, customer service response times and contractor performance; and

That this Resolution be sent to the Honourable Doug Ford (Premier of Ontario), the Honourable Todd J. McCarthy (Minister of the Environment, Conservation and Parks), the Association of Municipalities of Ontario (AMO), Circular Materials Ontario and all Ontario Municipalities.



Mayor Jamie McGarvey



Northumberland County Council Resolution

SENT VIA EMAIL

April 24, 2026

Honourable Doug Ford (Premier of Ontario),
Honourable Todd McCarthy (Minister of the Environment, Conservation & Parks),
Association of Municipalities of Ontario (AMO),
Circular Materials Ontario,
All Ontario Municipalities

**Re: Correspondence, Regional Municipality of York
'Circular Materials Ontario'**

At a meeting held on April 15, 2026 Northumberland County Council approved the following Resolution # 2026-04-15-251 adopting the below recommendation from the March 30, 2026 Public Works Committee meeting.


Moved by Councillor Olena Hankivsky

Seconded by Councillor John Logel

"**That** the Public Works Committee receive the correspondence from the Regional Municipality of York regarding 'Circular Materials Ontario', for information; and

Further That the Committee recommend that County Council:

- Support the correspondence and call upon the Province of Ontario to intervene to ensure that Circular Materials Ontario (CMO) and its contractors provide fair, consistent and equitable recycling collection service levels across all municipalities in Ontario; and
- Request the province to establish, enforce and publicly report on consistent province wide standards for Blue Box recycling, including collection frequency, missed collection recovery, accepted materials, cart provision, customer service response times and contractor performance; and

- 
- Direct staff to send a copy of this resolution to the Honourable, Doug Ford (Premier of Ontario), the Honourable Todd J., McCarthy (Minister of the Environment, Conservation and Parks), the Association of Municipalities of Ontario (AMO), Circular Materials Ontario and all Ontario Municipalities."

Council Resolution # 2026-04-15-251

Carried

If you have any questions regarding this matter, please do not hesitate to contact the undersigned at bennett@northumberland.ca or by telephone at 905-372-3329 ext. 2238.

Sincerely,



Tonia Bennett
Manager of Legislative Services / Clerk
Northumberland County

Council Resolution

Moved By O. Hankivsky

Seconded By J. Logel

Agenda Item 10.a Resolution Number
2026-04-15- 251

Council Date: April 15, 2026

"That Council adopt all recommendations from the six Standing Committees, as contained within the Committee Minutes (meetings held March 30, 31 and April 1, 2026), with the exception of the following items (referenced from the Standing Committee Minutes), that will be held for discussion:

- Social Services Committee, Item 9.a, 310 Division Street Community Liaison Committee Meeting - Minutes – Held by Councillor Cleveland; and

Further That the items listed above and held for separate discussion each require a separate resolution."

Recorded Vote
Requested by _____
Councillor's Name

Deferred _____
Warden's Signature

Carried  _____
Warden's Signature

Defeated _____
Warden's Signature

Public Works Committee Resolution

Committee Meeting Date: March 30, 2026

Agenda Item: 7.a

Resolution Number: 2026-03-30- 224

Moved by: J. Logel

Seconded by: B. Crato

Council Meeting Date: April 15, 2026

"That the Public Works Committee receive the correspondence from the Regional Municipality of York regarding 'Circular Materials Ontario', for information; and

Further That the Committee recommend that County Council:

- Support the correspondence and call upon the Province of Ontario to intervene to ensure that Circular Materials Ontario (CMO) and its contractors provide fair, consistent and equitable recycling collection service levels across all municipalities in Ontario; and
- Request the province to establish, enforce and publicly report on consistent province wide standards for Blue Box recycling, including collection frequency, missed collection recovery, accepted materials, cart provision, customer service response times and contractor performance; and
- Direct staff to send a copy of this resolution to the Honourable, Doug Ford (Premier of Ontario), the Honourable Todd J., McCarthy (Minister of the Environment, Conservation and Parks), the Association of Municipalities of Ontario (AMO), Circular Materials Ontario and all Ontario Municipalities."

Carried _____
Committee Chair's Signature

Defeated _____
Committee Chair's Signature

Deferred _____
Committee Chair's Signature

From: [Regional.Clerk](#)
Subject: Regional Council Decision - Circular Materials Ontario
Date: March 6, 2026 8:12:57 AM

You don't often get email from regional.clerk@york.ca. [Learn why this is important](#)

CAUTION: External E-Mail

On February 26, 2026 Regional Council passed the following resolution:

Whereas the Province of Ontario has implemented the Blue Box Extended Producer Responsibility (EPR) framework, transferring responsibility for municipal recycling to producer responsibility organizations and their contractors, including Circular Materials Ontario;

And Whereas Circular Materials Ontario has engaged multiple private collection contractors to deliver recycling services to municipalities across Ontario, including those within the Regional Municipality of York;

And Whereas municipalities throughout Ontario are experiencing inconsistent recycling collection service levels under the new EPR model, including differences in collection frequency, missed collections, accepted materials, cart provision, contamination management, customer service response times, and contractor accountability;

And Whereas residents in some municipalities are receiving reduced or inferior recycling collection services compared to others, despite participating in the same provincial Blue Box program;

And Whereas these service level inequities have resulted in increased resident complaints, confusion, reduced participation in recycling programs, and declining public confidence in Ontario's recycling system;

And Whereas upper- and lower-tier municipalities, including York Region, no longer have direct operational control over Blue Box recycling collection, yet continue to experience the impacts of service disruptions and resident dissatisfaction;

And Whereas the intent of Extended Producer Responsibility was to improve environmental outcomes, efficiency, and accountability, not to create unequal treatment of Ontario residents based on municipal boundaries;

And Whereas access to reliable and effective recycling collection is an essential public service and should be fair, consistent, and equitable for all residents of Ontario, regardless of where they live;

Therefore Be It Resolved That the Council of The Regional Municipality of York calls upon the Province of Ontario to intervene to ensure that Circular Materials Ontario and its contractors provide fair, consistent, and equitable

recycling collection service levels across all municipalities in Ontario;

And That the Province be requested to establish, enforce, and publicly report on consistent province-wide service standards for Blue Box recycling, including collection frequency, missed-collection recovery, accepted materials, cart provision, customer service response times, and contractor performance;

And That the Province require Circular Materials Ontario to promptly address collection service level inequities and performance gaps between municipalities, including those impacting York Region;

And That this resolution be circulated to the Premier of Ontario, the Minister of the Environment, Conservation and Parks, all Ontario Members of Provincial Parliament, the Association of Municipalities of Ontario (AMO), and Circular Materials Ontario and all Mayors of Ontario.

Regards,

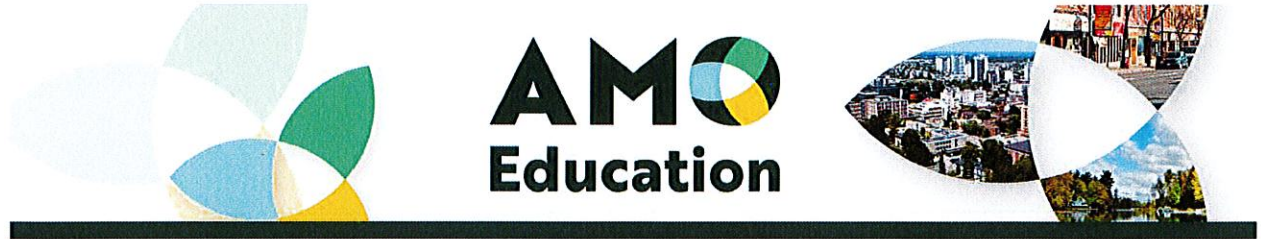
Christopher Raynor (he/him) | Regional Clerk, Regional Clerk's Office, Corporate Services
Department

The Regional Municipality of York | 17250 Yonge Street | Newmarket, ON L3Y 6Z1
O: 1-877-464-9675 ext. 71300 | christopher.raynor@york.ca | york.ca

Our Mission: **Working together to serve our thriving communities – today and tomorrow**

10.12

From: AMO Education <events@amo.on.ca>
Sent: May 5, 2026 2:00 PM
To: CAO <CAO@calvintownship.ca>
Subject: AMO's Free Campaign Readiness Workshops



Step Up, Stand Out: Your Journey to Municipal Office Starts Here.

AMO's Free Campaign Readiness Workshops

As Ontario prepares for the October 2026 municipal elections, AMO is offering a dynamic lineup of information sessions and workshops to support aspiring candidates and current elected officials.

Whether you're planning your first campaign, seeking re-election, representing an underrepresented community, or stepping forward as a young candidate, these programs are designed to meet you where you are—and help you move forward with confidence.

Find the right workshop for you

Stronger Leaders, Stronger Communities

New June 2026 session dates have been added—don't miss your chance to participate.

Dates:

- Session 1 - June 16 (6:30 p.m.-8:00 p.m.)
- Session 2 - June 23 (6:30 p.m.-8:00 p.m.)
- Session 3 - June 25 (6:30 p.m.-8:00 p.m.)
- Session 4 - June 30 (6:30 p.m.-8:00 p.m.)

This engaging four-part online series is designed **for first-time candidates** preparing to run in the 2026 municipal elections.

Participants will build the skills, resilience, and confidence needed to lead in today's municipal environment through sessions focused on finding your purpose, managing conflict and building effective relationships, prioritizing mental health and wellbeing, and turning values into action through movement-building.

For full details, click [here](#).

Workshop for Underrepresented Candidates

Additional June 2026 workshop date now available.

Date: June 9 (6:30 p.m.-8:00 p.m.)

Led by former municipal leaders, this session provide practical guidance and insider perspectives for those from underrepresented communities, while remaining open to all participants.

The workshop explore what it takes to become a candidate, key strategies for running a successful campaign, how to develop effective messaging, and ways to use community engagement to build visibility and support.

For full details, click [here](#).

Youth Information Sessions

New June 2026 session date just announced.

Date: June 2 (6:30 p.m.-8:00 p.m.)

Facilitated by currently elected officials, these sessions are designed to empower young people considering public office.

Participants will gain insight into what it's like to run for office as a young candidate, learn how to build a strong campaign, understand candidate requirements, and explore effective approaches to voter engagement.

For full details, click [here](#).

Urban Indigenous Peoples' Information Sessions

Facilitated by Indigenous leaders with firsthand electoral experience, these sessions will provide insights and strategies to build your understanding and confidence around how to become a candidate and run a campaign.

Gain insight into what it's like to run for municipal office as an urban Indigenous leader, explore key strategies for building a strong campaign, understand the requirements to become a candidate, and learn approaches to lead with cultural integrity and community connection.

For full details, click [here](#).

How to Register

All programs are offered at no charge. Registration is required for each workshop or session.

We encourage you to share this opportunity with your networks and with anyone who may benefit from learning more about running for municipal office.

For more information or to register, please visit the [AMO Education](#) website or contact: events@amo.on.ca.

Invest in Your Leadership Journey: Register Today!
This workshop series is part of AMO's Healthy Democracy Project

Inquires: events@amo.on.ca

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Association of Municipalities of Ontario

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10.13

Municipality of Huron Shores

7 Bridge Street, PO Box 460

Iron Bridge, ON P0R 1H0

Tel: (705) 843-2033 Fax: (705) 843-2035

May 1, 2026

Subject: *Tar and Chip*

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #26-08-16 at the Regular Meeting held Wednesday, April 8th, 2026, as follows:

"BE IT RESOLVED THAT the Municipality of Huron Shores supports the request of the Town of Northeastern Manitoulin and the Islands that the Ministry of the Environment reconsider the use of lighter-grade oils for chip-and-tar surface treatment, or develop a suitable alternative, in recognition of the reduced durability and increased maintenance costs experienced by municipalities;

AND THAT a copy of this resolution be forwarded to the Ministry of the Environment, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Good Roads, the local MPP, and all Ontario municipalities for their awareness and support."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned

Yours truly,

Natashia Roberts

CAO/Clerk
NR/KN

Cc: Ministry of the Environment, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), Good Roads, the local MPP, and all Ontario municipalities



10.14

Municipality of Huron Shores
7 Bridge Street, PO Box 460
Iron Bridge, ON P0R 1H0
Tel: (705) 843-2033 Fax: (705) 843-2035

May 1, 2026

Subject: *Architectural Conservancy of Ontario (ACO) Proposal for 2026 Provincial Budget*

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #26-08-15 at the Regular Meeting held Wednesday, April 8th, 2026, as follows:

"BE IT RESOLVED THAT the Municipality of Huron Shores supports the resolution of the Town of Saugeen Shores endorsing the Architectural Conservancy of Ontario (ACO) proposal to include \$10 million per year in the 2026 Provincial Budget for the Heritage Helping Housing (HHH) grant program;

AND THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of Finance, the Minister of Citizenship and Multiculturalism, the local MPP, and all Ontario municipalities."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned

Yours truly,

Natashia Roberts

CAO/Clerk
NR/KN

Cc: Premier of Ontario, the Minister of Finance, the Minister of Citizenship and Multiculturalism, the local MPP, and all Ontario municipalities



Town of Saugeen Shores
600 Tomlinson Drive, P.O. Box 820
Port Elgin, ON N0H 2C0

March 23, 2026

SENT VIA EMAIL

The Honourable Doug Ford
Premier of Ontario
premier@ontario.ca

The Honourable Peter Bethlenfalvy
Minister of Finance
minister.fin@ontario.ca

The Honourable Graham McGregor, MPP
Minister of Citizenship and Multiculturalism
graham.mcgregor@pc.ola.org

RE: Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding

At the March 23, 2026, Regular Council meeting for the Town of Saugeen Shores, the attached motion was passed endorsing the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding.

Sincerely,

Hailey Leigh-Mossley
Deputy Clerk
Encl.

cc. MPP Lisa Thompson
All Ontario Municipalities



THE CORPORATION OF THE TOWN OF SAUGEEN SHORES

MOVED BY: C. Grace

RESOLUTION NO: 096-2026

SECONDED BY: M. Myatt

DATE: March 23, 2026

Whereas older buildings have inherent sustainability and provide economic, environmental and social benefits for Ontario communities; and,

Whereas re-use of existing buildings reduces the need for increased infrastructure that accompanies new builds such as sewer and water services, new roads and sidewalks; and,

Whereas re-use of existing building can reduce construction waste and extend the life expectancy of landfills; and,

Whereas keeping older buildings helps a community remain visually richer and enhances identity while building its tourism brand and appeal; and,

Whereas creating a new, application-based, matching grant program of \$10M/year, modelled on an existing Alberta program would incentivize owners and smaller developers to keep, fix and reuse heritage buildings to create new housing; and,

Whereas such a grant program would provide an alternative to the Ontario heritage property tax relief program, which has limited impact on developers and reduces municipal revenues; and,

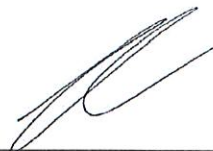
Whereas such a grant program would provide a simpler and more direct way for heritage building owners to fund renovations or conservation; and,

Whereas Ontario developers surveyed by the National Trust for Canada in 2014 ranked a heritage-revolving fund as their top incentive to encourage heritage development if:

- the grants are simple to apply for and to administer; and,
- the fund is large enough to meet at least 33% of the demand so that applicants have a reasonable chance of recovering the cost and effort of applying.

Therefore, be it Resolved That the Council of the Town of Saugeen Shores endorse the Architectural Conservancy of Ontario (ACO) Proposal to include \$10M per year in the 2026 provincial budget for Heritage Helping Housing (HHH) grant funding, and that this resolution be sent to the Premier, Minister of Finance, Minister of Citizenship and Multiculturalism, and MPP Lisa Thompson, and be circulated to all municipalities in Ontario.

- Carried
- Carried, as amended
- Defeated
- Deferred
- Referred
- Tabled
- Withdrawn



Mayor

Sent by Email

May 1, 2026

The Honourable Peter Bethlenfalvy
MPP Pickering-Uxbridge
1550 Kingston Road, Suite 213
Pickering, ON L1V 1C3
Peter.BethlenfalvyCo@pc.ola.org

Subject: Corr. 06-26
Tracy Brown, Chair, Board of Trustees, Durham District School Board
Re: Request for Provincial School Board Governance Consultation Process

The Council of The Corporation of the City of Pickering considered the above matter at a Meeting held on April 27, 2026 and adopted the following resolution:

1. That Corr. 06-26, from Tracy Brown, Chair, Board of Trustees, Durham District School Board, dated March 26, 2026, regarding a Request for Provincial School Board Governance Consultation Process, be received and endorsed; and,
2. That a copy of this resolution be forwarded to Durham Region MP's, Durham Region MPP's, John Henry, Regional Chair, The Regional Municipality of Durham, the Association of Municipalities of Ontario (AMO), the Federation of Canadian Municipalities (FCM), all Ontario Municipalities, the Ontario Public School Boards' Association, and all Durham District School Board Trustees.

Should you require further information, please do not hesitate to contact the undersigned at 905.420.4660, extension 2019.

A copy of the original correspondence is attached for your information.

Yours truly



Susan Cassel
City Clerk

SC:am

Encl.

Copy: Juanita Nathan, MP Pickering-Brooklin
Jennifer McKelvie, MP Ajax
Ryan Turnbull, MP Whitby
Rhonda Kirkland, MP Oshawa
Jamil Jivani, MP Bowmanville-Oshawa North
Jacob Mantle, MP York-Durham
Hon. Todd McCarthy, MPP Durham
Rob Cerjanec, MPP Ajax
Lorne Coe, MPP Whitby
Jennifer French, MPP Oshawa
Laurie Scott, MPP Haliburton-Kawartha Lakes-Brock
John Henry, Regional Chair, The Regional Municipality of Durham
Association of Municipalities of Ontario (AMO)
Federation of Canadian Municipalities (FCM)
All Ontario Municipalities
Ontario Public School Boards' Association
Durham District School Board Trustees

Chief Administrative Officer



Durham District School Board

400 Taunton Road East, Whitby, Ontario L1R 2K6
Phone: 905-666-5500; Toll Free: 1-800-265-3968

March 26, 2026

The Honourable Doug Ford, Premier
Premier's Office
Legislative Building, Queen's Park
Toronto, ON M7A 1A5

And

The Honourable Paul Calandra, Minister of Education
Ministry of Education
315 Front Street West, 14th Floor
Toronto, ON M7A 0B8

Sent via email: premier@ontario.ca; minister.edu@ontario.ca

Re: Request for Provincial School Board Governance Consultation Process

Dear Premier Ford and Minister Calandra,

On behalf of the Board of Trustees of the Durham District School Board, I am writing to request that a province-wide consultation process take place before making any governance changes or decisions that would result in the elimination of school board trustees.

The potential elimination of trustees is concerning and represents a significant shift in Ontario's education governance. Trustees serve as a longstanding, essential democratic link between local communities and the public education system. Any change of this magnitude should not be considered without seeking input through evidence-based research and meaningful public engagement.

It is essential that communities have an opportunity to fully understand and respond to the implications of a proposal that would remove school board trustees, which may have unintended negative consequences on the communities that we are elected to serve. We understand you have recently heard from a number of other boards across the province, and we strongly agree with the statement from our colleagues at Avon Maitland DSB that *"transparency regarding the rationale, objectives, and anticipated outcomes of this proposal is essential to maintaining public trust and ensuring informed dialogue."*

Durham Region includes diverse, urban, suburban, and rural communities, all with vastly varying histories and needs. Local representation ensures the unique needs of each of our communities are considered and met. As a Board of Trustees, we are firmly and proudly



@DurhamDistrictSchoolBoard



@DDSBschools

ddsb.ca



Durham District School Board

400 Taunton Road East, Whitby, Ontario L1R 2K6

Phone: 905-666-5500; Toll Free: 1-800-265-3968

committed to promoting meaningful learning, connected communities, and well-being, being responsive to the priorities of the local community in carrying out our duties and responsibilities.

In parallel to this letter, we are also writing to the Ombudsman's Office to request an immediate review of the potential impacts of removing school board trustees with respect to fairness, openness, transparency, and accountability.

We thank you for your immediate attention to this important matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Tracy Brown".

Tracy Brown

Chair, Board of Trustees

Durham District School Board

cc.

Members of Provincial Parliament (MPPs) for Durham Region

Members of Parliament (MPs) for Durham Region

Regional Chair, Mayors and Council for Durham Region Municipalities

Ontario Public School Boards' Association and Members Board

DDSBS Board of Trustees



@DurhamDistrictSchoolBoard



@DDSBSchools

ddsbs.ca

10.16

Subject: DNSSAB Outreach Services – May 1, 2026

Hi,

As of today, May 1, 2026, DNSSAB is directly delivering Outreach Services across the District of Nipissing to support individuals experiencing homelessness.

This message is being shared for awareness. For outreach-related inquiries, the Homelessness Outreach and Program Engagement (HOPE) Team can be reached at 705-474-2151 ext. 44673 (4-HOPE) or by email at outreach@dnssab.ca.



Additional information about the transition is available in the media release posted at dnssab.ca/media.

Thank you.

Kind regards,

Brooke Piercey (bruk peer-see), BA (Hons), SSW, Cert. Strategic PR
Communications and Executive Coordinator | Communications et
Coordonatrice exécutive
District of Nipissing Social Services Administration Board (DNSSAB) |
Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

Healthy, Sustainable Communities | Des communautés saines et durables

200 McIntyre Street East | 200, rue McIntyre Est | North Bay, ON, P1B 8V6

Phone | Téléphone: (705) 474-2151 ext. 63164

Cell | Téléphone: (705) 477-4967

Fax | Télécopieur: (705) 474-7155



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CASSELLHOLME
BOARD OF MANAGEMENT MEETING

THURSDAY, MARCH 26, 2026

MINUTES

Date: Thursday, March 26, 2026

Location: Cassellholme Auditorium

Board Members: Dave Mendicino, Chair
 Michelle Lahaye, Vice Chair
 James (Jim) Bruce
 Peter Chirico
 Robert Corriveau

Staff: Angie Punnett, Administrator
 Camille Bigras, QI Director
 Billy Brooks, CFO
 Tiffany Chapman, Secretary
 Anita Brisson, Project Manager

Regrets:

Guests: Monique Peters, Family Council
 Will Konken (Bay Today)
Zoom: Sara Inch, Maggie Horsfield, Jillian D., Larry Fuld, Johanne Brousseau

	ITEM	ACTION
A. CALL TO ORDER		
	MEETING RECORDED "Moved by Peter Chirico and seconded by Michelle Lahaye that the meeting be called to order at 5:01 p.m." Res. #031-26	<u>Carried</u>
B. ROLL CALL		
	As noted above	
1. Approval of Agenda		
	Added: 4.3 as requested by Jim B. "Moved by Robert Corriveau and seconded by Michelle that the Board approved the Agenda for this meeting, as amended." Res. #032-26	<u>Carried</u>
2. Conflict of Interest		
	"Moved by Peter Chirico and seconded by Michelle Lahaye that no Board Members present have declared a conflict of interest." Res. #033-26	<u>Carried</u>
3. Approval of Minutes		
	3.1 Approval of the Minutes of the Regular Board Meeting held on February 19, 2026 "Moved by Jim Bruce and seconded by Robert Corriveau that the minutes of the Regular Board Meeting, held on February 19, 2026, be adopted as presented." Res. #034-26	<u>Carried</u>

4. New Business

4.1 LSAA – Declaration of Compliance (Motion)

“Moved by Jim Bruce and seconded by Michelle Lahaye that the Board authorized Board Chair Dave Mendicino to sign the LSAA – Declaration of Compliance for 2025”

Res. #035-26

Carried

4.2 Legal Expenditures

Legal expenditure Review hand out provided and explained by William B.

4.3 Jim Bruce – Clarification on Topic of Selling Castle Arms Assets

Clarification around Interview with Cogeco Feb 2026 – Chirico/King

Jim noted, since appointed by province no agenda item or in-camera discussion of topic

May 2024 potential sale of Mattawa sale to DNSSAB

Michelle commented “did not attend December 12 meeting”

May 2024 – no conflicts then later noted 2 Board members had conflict

Mayors Committee – Chair Dave and Jim volunteered for committee

5. Redevelopment

5.1 Construction Update

Construction moving along well and on time

Site surveying rap up

Site broken into 5 divisions

1 week per division for piling

5.2 North Tower (Motion)

Dave reviewed history of the North Tower from start of Spring 2021

“That the Board of Management direct senior staff to prepare and present a written report at the September 2026 Board meeting outlining the potential uses of the repurposed North Tower”

Res. #036-26

Carried

6. Operations

6.1 Operations Update

6.1.1. Operations Update

Angie reviewed operations update

Support being provided to clinical staff around palliative/end of life care

Quality survey results are in – will be presented at next moth meetin

QIP – in the fixing LTC act – challenges being acknowledged

6.1.2 BSU

April 20, 2026 – date of first admission

Full-Time Unit Manager in role

Align with needs of individuals with dementia

A lot of staff being trained – BSO training provided

Ontario Health at Home – tentative list April 16/26

6.1.3 Ministry Inspection

Bath & water – reinspected – back in compli9ance continue to monitor bathing documentation

Public report not out yet

C.Is reported – additional training required

7. Finance and Governance Policy Review

8. In-Camera

Guests left the meeting & Zoom Meeting Ended

“Moved by Peter Chirico and seconded by Jim Bruce that the Board proceed to an In-Camera session at 6:00p.m.”

Res. #037-26

Carried

8.1 Approval of the In-Camera Minutes – dated February 19, 2026

In-Camera Motion – Res. #038-26

8.2 Personnel Matter – Contract

In-Camera Motion – Res. #039-26

8.3 Legal Matter – Members Municipality

In-Camera Motion – Res. #040-26

8.4 Historical Confidential Matter 2018

In-Camera Motion – Res. #041-26

Anita Left the Meeting

“Moved by Robert Corriveau and seconded by Jim Bruce that the Board approve the In-Camera Session to be adjourned at 6:57p.m.”

Res. #042-26

Carried

“Moved by Michelle Lahaye and seconded by Peter Chirico that the Board of Management, following the in-camera discussion regarding the Township of South Algonquin’s release from the capital costs of the redevelopment project, resulting in an estimated \$5 million funding gap in the construction budget (approx. \$167k per year), direct senior staff to prepare and present a written report at the May 2026 Board meeting identifying options to address the shortfall.”

Recorded Vote:

Jim Bruce – Yes

Peter Chirico – Yes

Robert Corriveau – Yes

Michelle Lahaye – Yes

Dave Mendicino – Yes

Res. #043-26

Carried

“Moved by Peter Chirico and seconded by Robert Corriveau that the Board of Management, following the in-camera discussion and the previous Motion 32-19 regarding the allocation of surplus funds to finance the feasibility study of NEWCO (now Castle Arms Management Services), confirm that the allocation of surplus funds for this purpose was approved in accordance with Board direction; and further, that the Board receive this update for information.”

Res. #044-26

Carried

B. CORRESPONDENCE

C. REQUEST FOR FUTURE AGENDA ITEMS

D. DATE OF NEXT MEETING

Thursday, March 26, 2026 – Cassellholme Auditorium – 5:00 p.m.

E. ADJOURNMENT

“Moved by Robert Corriveau and seconded by Jim Bruce that the meeting be adjourned at 7:00p.m.”

Res. #045-26

Carried

Secretary

Chairman

March 19, 2026

Subject: Cassellholme Redevelopment Update – February 2026

CONSTRUCTION OVERVIEW

Phase 00 - Work complete.

Phase 1-A – Work complete

Phase 1-B - Work complete, minor deficiencies outstanding.

Phase 2 – In Progress

SCHEDULE STATUS

- Phase 2 schedule is included with this report and is updated to reflect the Phase 2 start date of December 3, 2025, and includes progress up to the date of this report.
- Project Schedule is reported to be on schedule

PHASE 1-B

- Patient lift track placement correction complete
- Millwork minor deficiencies left, sub trade has been on site bi-weekly and is nearly complete. There is some warranty work that is planned for April

PHASE 2

- Demolition in progress
- CO#188 Stormline to commence end of the month
- Temporary exterior walls in progress
- Interior storage room (old Maple dining room reconverted) in progress

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

Action
Resident Communication
Bed Application - DSU & Indigenous
FF&E Review
Ministry submissions
P1 Millwork deficiencies
P2 Project Schedule Review
P2 Parking
Storage Area list
Art Fundraising
Art Work - RHA and P1
Wood at mill for purpose
Outdoor Space
HCR - Movers
IT
Furniture
Nurse Call
Medication Safety & Room Review
Nursing Station
Office Review
Activity Rooms planning
Clinical Staffing Plan
Door and Keypad Locks
Wayfinding
Miller waste process
Kitchen Planning
Trina's staffing plan
Storage Areas and supplies
Inventory Management Solution and Process
Medleds
Remar strips
Fire plan

Sub Actions
Updating website
DSU approved; still reviewing the Indigenous unit funding
monthly review as P2 commences; Inventory List Review for P2
monthly progress reports, draws, ministry financials and insurances - submissions monthly
Deficiencies are 90% completed; there are some warranty issues and planning for April to be completed
bi-weekly
Shelving is being installed and reviewed for P2
ideas have been noted and small WG; including Creative Industries - WG to assemble soon to allow for art in the
Artwork underway and will provide updates as artist submits
to purchase furniture in the spring that was not purchased in November
to be reviewed 6 months prior to move
no action at this time - any additions for P2 - FF&E will be added
AV reviews for P2 to be confirmed April
all itemized and pre-selected and ready for order
Austco and Percon and Clinical to do a post move review of any changes to be added to P2
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Change Order Log - Feb 16 2026

Person		Change Order Log - Feb 16 2026										Contract Time (days)			
RFE	RFE	PC	CD	SI	RFI	CO	Work Description	Reason	Status	Date Issued	Quote Sent	Approval Date	Quoted	Approved	
1	1			1			Milwork revisions/clarifications	Coordination	Approved	18-Feb-22	17-Mar-22	28-Mar-22	\$34,553.53	\$34,553.53	
2	2	1					Emergency Switchboard revisions	Coordination	Approved	17-Feb-22	17-Mar-22	28-Mar-22	\$4,919.20	\$4,919.20	
3	3						Increase Builders Risk Insurance to include Soft Costs	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$29,846.88	\$29,846.88	
4	4						Cost associated to add Wrap Up Insurance Policy	Lender Requirement	Approved	30-Mar-22	30-Mar-22	05-Apr-22	\$283,79.86	\$283,79.86	
5	5R1	2					Door revisions	Coordination	Approved	15-Mar-22	07-Apr-22	06-May-22	\$4,677.20	\$4,677.20	
6	6	3					Washroom Accessories Revisions	Coordination	Approved	28-Mar-22	22-Apr-22	25-Apr-22	\$863.50	\$863.50	
7	7	9					Removal existing foundations (Unit rate only - see RFE 16)	Cancelled	Cancelled	21-Apr-22	25-Apr-22				
8	8	16					Provide new water valve at property line	AHJ	Approved	05-May-22	06-May-22	06-May-22	\$8,607.50	\$8,607.50	
9	9	4					North wing door revisions	Coordination	Approved	28-Mar-22	16-Jan-23	19-Jan-23	\$3,756.50	\$3,756.50	
10	10	5					Elevator lighting revisions	AHJ	Approved	29-Mar-22	09-May-22	16-May-22	(\$1,361.00)	(\$1,361.00)	
11	11	6					Transformer modifications	Cost Saving	Approved	07-Apr-22	09-May-22	27-May-22	(\$6,000.00)	(\$6,000.00)	
12	12R1						Milwork edging revisions & Drawer modifications (per email April 25, 2022)	Cost Saving	Approved	N/A	19-May-22	01-Jun-22	(\$11,906.00)	(\$11,906.00)	
13	13						CANCELLED Drawer modifications (SEE RFE 12R1)	Cancelled	Cancelled	N/A	09-May-22				
14	14	17					Temporary Hydrant at North Wing	AHJ	Approved	12-Apr-22	16-May-22	01-Jun-22	\$5,585.25	\$5,585.25	
15	15R2	7R1					Phase 1 Temporary door revisions and hardware coordination	Coordination	Approved	02-Dec-22	06-Dec-22	10-Jan-22	\$4,339.70	\$4,339.70	
16	16R2	9					Removal of existing foundations	Site Condition	Approved	21-Apr-22	20-May-22	27-Jun-22	\$70,236.88	\$70,236.88	
17	17	11					Hardware revisions to Door V101	Coordination	Approved	27-Apr-22	19-May-22	01-Jun-22	\$6,046.70	\$6,046.70	
18	18R2	18					Revise pipe material storm main tee at Olive St.	Site Condition	Approved	13-May-22	20-May-22	29-Jun-22	\$7,885.44	\$7,885.44	
19	19	12					Temporary lighting in courtyard parking	Health & Safety	Approved	27-Apr-22	25-May-22	01-Jun-22	\$15,888.40	\$15,888.40	
20	20R1	8					Add card reader control for rear doors on elevators 1024 & 1025	Design Improvement	Approved	25-Apr-22	30-May-22	10-Jun-22	\$1,512.50	\$1,512.50	
21	21R1						Temporary Door Hardware supplied by Owner's Security Provider	Schedule Change	Approved	22-Jun-22	08-Jul-22	22-Jul-22	(\$6,650.00)	(\$6,650.00)	
22	22	23					Investigate/repair storm line blockage near property line at Olive St.	Site Condition	Cancelled	23-Jun-22	08-Jul-22				
23	23R2			19R1			Corrections and revisions to parking lot line in temporary and east parking areas	Owner Requested	Approved	16-Aug-22	15-Sep-22	22-Sep-22	\$3,454.00	\$3,454.00	
24	24R4	22R1					Provide temporary power feed to east parking lot lighting	Coordination	Approved	19-Aug-22	24-Oct-22	27-Oct-22	(\$8,416.88)	(\$8,416.88)	
25	25R1	25R1					Revision to waterline connections to existing building - Revised	Site Condition	Approved	03-Aug-22	05-Aug-22	11-Aug-22	\$42,426.23	\$42,426.23	
26	26	20					Revision to electrical panel E-1-C	Coordination	Approved	07-Jun-22	09-Aug-22	11-Aug-22	\$6,702.30	\$6,702.30	
27	27R1	15R1					Revise acoustic ceiling tile materials	Cost Saving	Approved	15-Sep-22	28-Sep-22	05-Oct-22	(\$66,054.48)	(\$66,054.48)	
28	28			23			Pile Rock Points	Contractor Requested	Approved	03-Aug-22	12-Aug-22	12-Aug-22	\$98,826.40	\$98,826.40	
29	29R3	28					Revision to Phase 1 & 2 sanitary and storm connections at grade beams	Coordination	Approved	03-Aug-22	09-Nov-22	22-Nov-22	\$21,724.63	\$21,724.63	
30	30	26					Revision to under-slab plumbing and inverts	Coordination	Approved	26-Jul-22	18-Aug-22	22-Sep-22	\$15,196.50	\$15,196.50	
31	31	10					Revision to the fire and combination fire/smoke dampers	AHJ	Approved	26-Apr-22	15-Sep-22	26-Jan-23	\$134,858.85	\$134,858.85	
32	32R1	14					Door frame material revisions along corridor 1165	Design Improvement	Not Accepted	31-Aug-22	31-Aug-22				
33	33						Revised wood frame details for Jams	Cost Saving	Approved	09-Sep-22	28-Sep-22	05-Oct-22	(\$12,750.00)	(\$12,750.00)	
34	34R4	21R3					Provide new grounding loop for new building service	AHJ	Approved	22-Aug-22	28-Oct-22	08-Nov-22	\$77,892.15	\$77,892.15	
35	35R3	27R2					Delete deck mounted soap dispensers	Owner Requested	Approved	21-Nov-22	05-Dec-22	10-Jan-23	(\$4,081.00)	(\$4,081.00)	
36	36R4	15R					Door hardware revisions to door 1147a	Coordination	Pending	12-Oct-22	18-Apr-24	29-Apr-24	\$10,606.20	\$10,606.20	
37	37	13R					Janitor room door revisions	Coordination	Approved	19-Sep-22	19-Sep-22	10-Nov-22	\$4,785.00	\$4,785.00	
38	38	29					Existing Service Plug Requirement	AHJ	Approved	31-Aug-22	23-Sep-22	10-Oct-22	\$2,414.10	\$2,414.10	
41	41	24R1					Provide grilles on type of infiltration in bench in Auditorium 1005	Coordination	Approved	22-Sep-22	17-Oct-22	15-Nov-22	\$23,009.80	\$23,009.80	
39	39	31					Additional curb at edge of existing parking area	Owner Requested	Cancelled	16-Sep-22	28-Sep-22				
40	40R1	32R1					Revision to existing sanitary line	Site Condition	Approved	21-Sep-22	29-Sep-22	06-Oct-22	\$61,577.36	\$61,577.36	180
47	47R1	33					Structural revisions to Phase 1 framing, Phase 2 framing, pile caps and piles	Coordination	Approved	23-Sep-22	11-Jan-23	22-Jan-23	\$37,038.71	\$37,038.71	4
42	42R1	34					Water storage tank layout and structural revisions	Coordination	Approved	26-Sep-22	14-Oct-22	27-Oct-22	\$3,597.83	\$3,597.83	
43	43	35R					Revision to North Wing elevator brackets for rail attachments	Coordination	Approved	07-Oct-22	20-Jun-23	27-Jun-23	\$11,964.96	\$11,964.96	
44	44	36R2					Revision to brake frame V105	Coordination	Approved	09-Nov-22	13-Dec-22	16-Jan-23	\$9,497.44	\$9,497.44	
45	45	37					Revision to light fixtures P5 and P6	Coordination	Approved	11-Oct-22	31-Oct-22	08-Nov-22	\$2,369.33	\$2,369.33	
48	48	38					Structural beam revisions at Block B roof terraces balconies	Coordination	Approved	20-Oct-22	13-Dec-22	10-Jan-23	\$969.52	\$969.52	
49	49R2			16R1			Structural clarifications - structural steel and rebar shop drawings	Coordination	Approved	20-Jan-23	10-Mar-23	28-Jan-23	\$7,768.37	\$7,768.37	
46				7R1			Provide slab Mounting brackets for smoke shelter	Site Condition	Approved	17-Oct-22	25-Oct-22	01-Nov-22	\$1,050.68	\$1,050.68	
51	51R1	39					Add smoke detectors in corridors of Risk areas	Coordination	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$5,258.00	\$5,258.00	
44R1				22			Provide additional steel modifications outlined in S1R2	Coordination	Approved	27-Jul-22	16-Nov-22	22-Nov-22	\$3,300.11	\$3,300.11	
				40			Additional elevator controls	Coordination	Pending	07-Dec-22					
56	56	41					Revision to sliding door frame details	Coordination	Approved	21-Dec-22	08-Feb-23	28-Feb-23	\$8,783.50	\$8,783.50	
54	54	42					Provide fixed mirrors in Staff washrooms	Coordination	Approved	10-Jan-23	03-Feb-23	28-Feb-23	\$7,507.50	\$7,507.50	
54R1	54R1	42					Correct the cost of fixed mirrors from CO#46	Coordination	Approved	10-Jan-23	03-Mar-23	21-Mar-23	(\$2,035.00)	(\$2,035.00)	
52	52			39			Revise relay boxes on smoke detectors related to door hold opens for S #39	AHJ	Approved	08-Nov-22	13-Dec-22	10-Jan-23	\$3,014.00	\$3,014.00	
55	55	43					Revise range hood colour	Owner Requested	Cancelled	18-Jan-23					
57	57	44					Revision to LR2 & LR2-1 lavatory fixtures	Owner Requested	Approved	18-Jan-23	17-Jan-23	21-Feb-23	\$5,193.10	\$5,193.10	
54	54R1			41			Remedial modifications to pile caps and grade beams - Phase 1	Site Condition	Approved	28-Nov-22	10-Jan-23	20-Jan-23	\$14,145.87	\$14,145.87	4
58	58	45					Revisions to operable window vent type	Coordination	Cancelled	06-Feb-23					
60	60	46					Modifications to generator ESB breakers	Coordination	Approved	07-Feb-23	24-Mar-23	03-May-23	\$19,405.10	\$19,405.10	
95	95	47					Revise office door locations, electrical from PC47	Owner Requested	Approved	23-Mar-23	08-Sep-23	05-Sep-23	\$10,312.50	\$10,312.50	
72	72R3	47					Revise office door locations, typical milwork from PC47	Owner Requested	Approved	15-Aug-23	15-Aug-23	07-May-24	\$11,983.60	\$11,983.60	
59	59	48R					Revisions to electrical to accommodate Kitchen Equipment Phase 1	Coordination	Approved	14-Feb-23	17-Mar-23	22-Mar-23	\$501.60	\$501.60	
62	62R2	49					Typical Bedroom Makeup	Owner Requested	Approved	09-Mar-23	03-May-23	06-Jun-23	\$75,577.95	\$75,577.95	
							Revised rated floor assembly ULC Listed Design No.	Cost Saving	Cancelled	22-Mar-23					
							Revision to select light fixtures to alternate product	Design Improvement	Approved	22-Mar-23	20-Apr-23	26-Apr-23	\$0.00	\$0.00	
65	65	52					Delete electrical curtains and provide track breaks in patient lift tracks	Coordination	Approved	29-Mar-23	12-May-23	01-Jun-23	(\$5,382.50)	(\$5,382.50)	
75	75R1	53					Electrical revisions for elevator connections	Coordination	Approved	30-Mar-23	29-Jun-23	09-Aug-23	\$18,212.70	\$18,212.70	

Item ID	Rev ID	Rev Description	Rev Status	Rev Start	Rev End	Rev Date	Rev Amount	Rev Balance				
		Revisions to interior expansion joints types	Coordination	Cancelled	30-Mar-23							
68	68	54	56	Existing Water Room pull station	Coordination	Approved	05-Apr-23	17-May-23	23-May-23	\$1,142.90	\$1,142.90	
67	67	55	55	Revision to brace frame V805	Coordination	Approved	17-Apr-23	12-May-23	18-May-23	\$1,164.02	\$1,164.02	
82	82R2	57R	78	Revision to biometric readers	Owner Requested	Approved	18-Apr-23	01-Sep-23	25-Sep-23	-\$21,023.00	-\$21,023.00	
64	64		49	51	Tree Removal at End of Block B	Site Condition	Approved	03-Nov-22	20-Apr-23	26-Apr-23	\$2,117.50	\$2,117.50
66	66R1	58	68	Clarification to area drains	Coordination	Approved	20-Apr-23	19-Jul-23	27-Jul-23	\$25,942.40	\$25,942.40	
77	77R1	59	85	Fiber optic connection to existing building	Coordination	Approved	02-May-23	25-Jul-23	12-Oct-23	\$10,118.90	\$10,118.90	
78	78	60	63	Additional post sign in Bedroom Type 'D'	Coordination	Approved	03-May-23	26-Jun-23	04-Jul-23	\$2,865.50	\$2,865.50	
						Discontinued Product	Pending	09-May-23				
71	71	62R	59R	Modifications to elevator framing for door supports and additional pit ladder	Coordination	Approved	23-May-23	05-Jun-23	27-Jun-23	\$66,131.08	\$66,131.08	
						Owner Requested	Cancelled	23-May-23				
81	81	64	65	Flooring revisions	Coordination	Approved	25-May-23	07-Jul-23	20-Jul-23	\$7,090.72	\$7,090.72	
80	80R2	65	84	Owner requested revisions to Kitchen Equipment	Owner Requested	Approved	25-May-23	22-Sep-23	30-Aug-23	\$68,113.10	\$68,113.10	
73	73	66	62	Delete kitchen equipment cups and towel dispenser accessories	Owner Requested	Approved	25-May-23	20-Jun-23	27-Jun-23	(\$7,670.00)	(\$7,670.00)	
126	126R2	67R3	115	Tie-ins to existing fire alarm and PA systems	Coordination	Approved	30-May-23	21-Mar-24	12-Apr-24	\$18,950.80	\$18,950.80	
87	87	68	70	Revision to louvers	Coordination	Approved	30-May-23	02-Aug-23	08-Aug-23	\$660.00	\$660.00	
68	68	69	58	Patent lift system power supply covers	Owner Requested	Approved	01-Jun-23	05-Jun-23	22-Jun-23	\$10,222.30	\$10,222.30	
83	83	70	67	Revision to stair guard assembly	Coordination	Approved	06-Jun-23	19-Jul-23	26-Jul-23	\$726.00	\$726.00	
84	84	71	66	Revision to Ceramic Tile type CT2.1 in select rooms	Owner Requested	Approved	15-Jun-23	19-Jul-23	25-Jul-23	\$0.00	\$0.00	
74	74R1	72R	64	Temporary support angles for Block C structural frame	Coordination	Approved	13-Jun-23	28-Jun-23	04-Jul-23	\$10,563.30	\$10,563.30	
69	69R1		71	Removal of existing foundations at electrical duct bank trench	Site Condition	Approved	14-Jun-23	07-Jul-23	09-Aug-23	\$10,095.80	\$10,095.80	
76	76R3	61	72	Revision to clay unit masonry product	Coordination	Approved	09-May-24	26-Jun-24	12-Aug-24	\$55,860.00	\$55,860.00	
						Owner Requested	Cancelled	12-Jul-23				
						Additional structural support at 5th floor trench drain	Coordination	Pending	12-Jul-23			
90	90	75R	74	Revised detail at expansion joint at grille 23 between S & T/7.2	Coordination	Approved	12-Jul-23	14-Aug-23	24-Aug-23	\$8,513.40	\$8,513.40	
92	92		75	Revised rebar stimulus at elevator conduit duct bank	Coordination	Approved	18-Jul-23	23-Aug-23	30-Aug-23	\$1,036.20	\$1,036.20	
93	93		148	76	Revision to window sill support material detail	Contractor Requested	Approved	23-Aug-23	29-Aug-23	05-Sep-23	\$3,312.89	\$3,312.89
102		76	86	Coring of Foundation for temporary generator connection	Coordination	Approved	25-Jul-23	03-Oct-23	11-Oct-23	\$3,850.00	\$3,850.00	
101	101R3	76R2	91	Connection for Portable Genset and Load Bank Testing	Owner Requested	Approved	06-Feb-24	22-Feb-24	12-Mar-24	\$116,723.25	\$116,723.25	
94	94	77	77	Revision to jockey pump electrical feed	Coordination	Approved	26-Jul-23	01-Sep-23	12-Sep-23	\$5,904.80	\$5,904.80	
98	98	78	82	Revised wall depth in Laundry Rooms to accommodate 4" drain pipe	Coordination	Approved	27-Jul-23	19-Sep-23	03-Oct-23	\$246.50	\$246.50	
108	108	79	111	Delete fire damper at return air duct in penthouse level	Coordination	Approved	31-Jul-23	24-Oct-23	21-Mar-24	(\$497.00)	(\$497.00)	
97	97R1	80R	81	Revised wall thickness to accommodate pipe size	Coordination	Approved	03-Aug-23	19-Sep-23	03-Oct-23	\$3,090.10	\$3,090.10	
96	96	81	83	Domestic booster pump power feeds	Coordination	Approved	23-Aug-23	13-Sep-23	02-Oct-23	\$6,792.50	\$6,792.50	
						Owner Requested	Approved	28-Aug-23	11-Feb-25	25-Feb-25	\$54,487.51	\$54,487.51
105	105	83	88	Electric heaters for temporary heat in rooms at junction between Phase 1 and 2	Coordination	Approved	15-Sep-23	10-Sep-23	24-Oct-23	\$5,355.90	\$5,355.90	
						Investigation for tie-in to existing PA system	Coordination	Cancelled	15-Sep-23			
85	85	84	80	Ductwork revisions related to S#87	Coordination	Approved	06-Jun-23	07-Aug-23	25-Sep-23	\$1,439.90	\$1,439.90	
103	103R1	85	89	Additional louvre colour	Coordination	Approved	02-Oct-23	30-Oct-23	10-Nov-23	\$3,300.00	\$3,300.00	
106	106	86	87	Chiller Support Frames	Coordination	Approved	02-Oct-23	17-Oct-23	18-Oct-23	\$42,145.73	\$42,145.73	
112	112R1	87	96	Revised light fixture type U & U1	Coordination	Approved	17-Oct-23	29-Nov-23	07-Jan-24	\$2,753.30	\$2,753.30	
114	114	88	94	Revised storm drain piping from the roof of Star Shaft #5	Coordination	Approved	26-Oct-23	14-Nov-23	05-Dec-23	\$8,269.80	\$8,269.80	
120	120R4	89	114	Add digital menu board connections at each dining area	Owner Requested	Approved	31-Oct-23	01-Apr-24	12-Apr-24	\$15,745.40	\$15,745.40	
116	116	90	100	Additional roof anchors at chimney for Boiler #4	Coordination	Approved	01-Nov-23	20-Nov-23	10-Jan-24	\$35,019.60	\$35,019.60	
						Owner Requested	Approved	08-Nov-23	22-Nov-23	07-Jan-24	\$0.00	\$0.00
						Provide a permanent load bank for generator testing	Coordination	Pending	08-Nov-23			
132	132R2	93	127	Revision for door controls	Coordination	Approved	10-Nov-23	08-May-24	23-May-24	\$55,073.65	\$55,073.65	
117	117	94	93	Ground connection from pole to transformer	Coordination	Approved	14-Nov-23	24-Nov-23	27-Nov-23	\$3,122.90	\$3,122.90	
104	104R2		90	Additional track components for lift track in room 5091 - Submittal 135	Coordination	Approved	30-May-23	31-Oct-23	10-Nov-23	\$2,448.60	\$2,448.60	
111	111R1	91R2	92	Revision to ductwork related to ERV#1 and S#91R2	Coordination	Approved	15-Sep-23	16-Nov-23	20-Nov-23	\$4,701.40	\$4,701.40	
		95R		Typical resident wardrobe storage hinges	Owner Requested	Cancelled	20-Nov-23					
121	121R2	96R	102	Typical resident room and washroom millwork revisions	Owner Requested	Approved	22-Nov-23	09-Jan-24	15-Jan-24	\$28,778.20	\$28,778.20	
123	123R2	97R	101	Revision to resident room drapes	Owner Requested	Approved	22-Nov-23	08-Jan-24	10-Jan-24	\$4,059.00	\$4,059.00	
						Additional lightning protection	Coordination	Cancelled	27-Nov-23			
125	125R2	99R	103	Toggle switch at flusher/disinfecter in soiled utility rooms	Coordination	Approved	29-Nov-23	11-Jan-24	15-Jan-24	\$1,651.10	\$1,651.10	
115	115R1	100	105	Revised drainage for balcony/roof areas	Coordination	Approved	29-Nov-23	15-Feb-24	27-Feb-24	\$19,183.78	\$19,183.78	
110	110R1		80	Costs associated with piping clarification in S#80	Coordination	Approved	15-Aug-23	30-Nov-23	14-Dec-23	\$22,236.50	\$22,236.50	
		101		Delete telephone cables between communications cabinets	Owner Requested	Cancelled	19-Dec-23					
				Phase 2 Piling	Site Condition	Approved	08-Jan-24	08-Jan-24	10-Jan-24	\$0.00	\$0.00	
129	129R1	102	104	Revision to Clean Utility Millwork M13	Owner Requested	Approved	22-Dec-23	24-Jan-24	30-Jan-24	(\$29,960.00)	(\$29,960.00)	
134	134R2	103	112	Delete resident room lower entertainment boxes	Owner Requested	Approved	02-Jan-24	15-Mar-24	03-Apr-24	(\$112,848.00)	(\$112,848.00)	
133	133	104	106	Revisions to Phase 2 Structural Steel	Coordination	Approved	04-Jan-24	02-Feb-24	27-Feb-24	\$13,369.24	\$13,369.24	
136	136	105	118	Wanderguard elevator control tie-in	Coordination	Pending	08-Jan-24	17-Apr-24	29-Apr-24	\$32,157.40	\$32,157.40	
						Asphalt deficiency warranty extension	Deficiency Reconciliation	06-Dec-23	14-Dec-23	11-Jan-24	(\$7,500.00)	(\$7,500.00)
127	127		99	CSA IPAC training course	Contractor Requested	Approved	10-Nov-23	02-Jan-24	11-Jan-24	(\$550.00)	(\$550.00)	
139	139R	106	109	Revision to Block D Club rooms	Coordination	Approved	24-Jan-24	26-Feb-24	07-Mar-24	\$7,681.30	\$7,681.30	
148	148R1	107	122	Support posts for mediated system in stairwells	Owner Requested	Approved	31-Jan-24	01-May-24	07-May-24	\$33,607.07	\$33,607.07	
141	141	108	108	Revised outlet locations in Type C Bedrooms	Owner Requested	Approved	08-Feb-24	23-Feb-24	07-Mar-24	\$1,907.40	\$1,907.40	
140	140		107	Delete existing band detail at Penthouse	Coordination	Approved	21-Feb-24	21-Feb-24	27-Feb-24	(\$10,600.00)	(\$10,600.00)	
137	137		110	Slab edge finished detail revision	Coordination	Approved	09-Feb-24	04-Mar-24	07-Mar-24	\$39,165.00	\$39,165.00	
145	145		113	Extent of slab edge at curtain wall block C - Phase 1	Coordination	Approved	22-Mar-24	22-Mar-24	04-Apr-24	\$3,637.92	\$3,637.92	
		109R		Clarification to temporary soffit and heating details	Cancelled	Pending	07-Mar-24					
146	146	110	116	Add door S136 and associated hardware	Coordination	Approved	04-Mar-24	05-Apr-24	26-Apr-24	\$11,698.50	\$11,698.50	
147	147R1	111R	135	Revisions to communication cabinets racks and distribution	Coordination	Approved	14-Mar-24	02-Jul-24	29-Jul-24	\$22,195.00	\$22,195.00	

150	150	112			123	Radiant heater piping enclosures	Coordination	Approved	14-Mar-24	22-Apr-24	22-May-24	\$9,624.86	\$9,624.86
151	151	113			119	Revisions to Resident Washrooms to Accommodate Plumbing Drain	Coordination	Approved	22-Apr-24	22-Apr-24	29-Apr-24	\$5,564.06	\$5,564.06
152	152R1	114			126	Revisions to water room door hardware	Coordination	Approved	20-May-24	07-May-24	23-May-24	\$8,929.80	\$8,929.80
156	156	116R			121	Revision to handrails and base bumpers	Coordination	Approved	02-May-24	01-May-24	07-May-24	\$14,213.38	\$14,213.38
153	153				129	Revision to cabinet locks	Owner Requested	Approved	24-Apr-24	24-Apr-24	24-May-24	\$1,540.57	\$1,540.57
154	154			193	Delete Sprinkler Control Valve	Cost Saving	Approved	01-May-24	24-Apr-24	07-May-24	(\$500.00)	(\$500.00)	
158	158	117			124	Add temporary heat trace system to pipes at underside of servery 2078 & 2086	Coordination	Approved	08-Apr-24	08-May-24	15-May-24	\$21,541.30	\$21,541.30
157	157	118			128	Phase 2 - Roof level sun control outrigger support	Coordination	Approved	11-Apr-24	06-May-24	26-May-24	\$29,342.14	\$29,342.14
160	160	119R			132	Kill switch for Ground floor Servery 1067	Coordination	Approved	13-May-24	30-May-24	06-Jun-24	\$2,971.10	\$2,971.10
159	159				125	Revise millwork pulls	Cost Saving	Approved	10-May-24	10-May-24	23-May-24	(\$4,122.00)	(\$4,122.00)
163	163	120			133	Additional exit signs at double egress doors	Coordination	Approved	29-May-24	11-Jun-24	23-Jul-24	\$22,341.00	\$22,341.00
162	162	121R			134	Add end enclosures to sneeze guards	Arj	Approved	03-Jun-24	12-Jun-24	23-Jul-24	\$10,373.00	\$10,373.00
		122				Brick support at level 2 balcony/roof	Coordination	Pending					
					130	Delay Claim Settlement	Delay Claim	Approved	04-Jun-24	04-Jun-24	06-Jun-24	\$317,200.00	\$317,200.00
148	149				131	Additional cubicle curtains Phase 2	Coordination	Approved	17-Apr-24	17-Apr-24	29-May-24	\$10,670.00	\$10,670.00
		123				Replace damaged trees by winter salt at highway	Site Condition	Cancelled	08-Jul-24	19-Jul-24			\$34,972.55
168	168R	124			138	Circuiting and clarifications for pumps P6, P7, P20 & P21	Coordination	Approved	18-Jul-24	09-Aug-24	29-Aug-24	\$1,821.00	\$1,821.00
167	167				136	Revision to hardware on doors 1018a, 1030b, 1165	Coordination	Approved	22-Jul-24	22-Jul-24	29-Jul-24	\$1,056.00	\$1,056.00
169	169R	125			137	Revision to soffit detail at 1064 & 1075	Coordination	Approved	22-Jul-24	07-Aug-24	14-Aug-24	\$5,908.76	\$5,908.76
		126				Add hot water recirculation line to washers	Design Improvement	Cancelled	22-Jul-24	22-Jul-24	11-Sep-24	\$0.00	\$0.00
		127			140	Generator shore power circuit	Coordination	Approved	07-Aug-24	08-Sep-24	19-Sep-24	\$6,043.40	\$6,043.40
		128			141	Revision to 5th floor Dining Windows & exhaust duct	Coordination	Approved	13-Aug-24	09-Sep-24	19-Sep-24	\$20,700.61	\$20,700.61
		129			142	Rework roof drain above 5th floor balcony	Coordination	Approved	19-Aug-24	11-Sep-24	19-Sep-24	\$4,275.35	\$4,275.35
175	175R	130R			143	Revised - insulation tie-in at temporary wall to curtainwall	Coordination	Approved	19-Sep-24	24-Sep-24	03-Oct-24	\$5,417.50	\$5,417.50
171	171	131			139	Credit for revisions to PRV valves from S#135	Cost Saving	Approved	18-Jul-24	15-Aug-24	29-Aug-24	(\$4,964.00)	(\$4,964.00)
		132				Revised - Gas detection in generator room #6011	Regulatory Change	Pending	06-Nov-24				
		133			144	Water room drywall revision	Coordination	Approved	19-Sep-24	29-Sep-24	04-Oct-24	\$1,045.44	\$1,045.44
		137				Clarification to handrail corners	Coordination	Approved	24-Jul-25				
		138				Compositly Slab Crack remediation	Coordination	Approved	14-Sep-24				
		142				Ductwork revisions at Chapel 1027	Coordination	Approved	12-Sep-24				
		141				Revised - Location of Electrical Panel in Janitor Rooms	Coordination	Approved	01-Oct-24				
		143				Revision to bulkheads at corridor 1032	Coordination	Approved	17-Sep-24				
		133			146	Revision to balcony ceiling panels at tapered beams	Owner Requested	Approved	21-Oct-24	22-Oct-24	29-Oct-24	\$0.00	\$0.00
		144R(2)				Revised (2) - Temporary link connection details	coordination	Approved	16-Oct-24				
		145				Clarification to boiler breaker feeds and temp link heaters	coordination	Approved	08-Oct-24				
		146				Revised rating at column 12 1-F	coordination	Approved	10-Oct-24				
		147R			145	Reframing and hardware revision relative to S#141R	coordination	Approved	22-Oct-24	15-Oct-24	21-Oct-24	\$1,364.66	\$1,364.66
181	181	134			147	Clarification to typical windows drainage	coordination	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
		148				Add handrails to link	Architect admission	Approved	20-Nov-24	20-Nov-24	20-Nov-24	\$5,268.77	\$5,268.77
		149				Clarification to shaft bottom closure location	coordination	Approved	30-Oct-24				
		150				Clarification to penthouse gycol tank wiring	coordination	Approved	06-Nov-24				
		151				Revision to fireplace hearth stone in 5115	coordination	Approved	19-Nov-24				
180R		144R2			148	Cancelled - Miscellaneous Structural Clarifications	coordination	Approved	07-Apr-25				
		152				Temporary Link Connection details	coordination	Approved	15-Nov-24				
		153			149	Revisions breakers and raceway at IT Room 6003	coordination	Approved	20-Nov-24	02-Dec-24	10-Dec-24	\$10,226.30	\$10,226.30
		154				Gas detection controller in generator room 6011	coordination	Approved	02-Dec-24	02-Dec-24	10-Dec-24	\$3,942.40	\$3,942.40
		153				Austco Nurse Call alert info	coordination	Approved	09-Dec-24				
		154				Revised FHC location main floor phase 1	coordination	Approved	11-Dec-24				
135		152			152	Modify alternating tread ladder construction in penthouse	coordination	Approved	17-Dec-24	30-Jan-25	07-Feb-25	\$5,830.00	\$5,830.00
		155				Revision to dryer surround opening dimensions	coordination	Approved	06-Jan-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
		136			151	Add Handrails to link (2nd part)	coordination	Approved	17-Dec-25	15-Dec-25	20-Dec-25	\$4,548.50	\$4,548.50
		156				Temporary cadding at lounge bump-out to existing construction	coordination	Approved	06-Jan-25	30-Jan-25	13-Jan-25	\$12,562.00	\$12,562.00
		157				Revisions 2 Clarification to gypsum ceilings in stairwells	coordination	Approved	11-Jan-25				
		137			154	Clarification to balcony soffit heights	coordination	Approved	14-Jan-25				
		138			154	Provide enclosed backspace insulation between ERV#1 and MU#A2	Person	Approved	15-Jan-25	30-Jan-25	07-Feb-25	\$1,650.00	\$1,650.00
		139			155	Provide keypad locksets on Resident laundry room doors	Owner Requested	Approved	16-Jan-25	30-Jan-25	07-Feb-25	\$4,455.00	\$4,455.00
		140				Cancelled - Provide range hood in gathering space kitchen 5116a	Owner Requested	Approved	11-Mar-25				
		191			153	Millwork revisions for site coordination issues	coordination	Approved	22-Jan-25	30-Jan-25	07-Feb-25	\$1,670.35	\$1,670.35
		159			159	Furr-out around FA panel in Med room 1070	coordination	Approved	30-Jan-25	11-Mar-25	25-Mar-25	\$1,247.07	\$1,247.07
		160				Revision to ceilings bulkheads in corridor 5082 and 5099	coordination	Approved	03-Mar-25				
		141			157	Revised - Ceiling height in corridor 5081	coordination	Approved	30-Jan-25				
		161				Modify stainless steel count 2078	coordination	Approved	10-Feb-25	05-Mar-25	13-Mar-25	\$0.00	\$0.00
		192			160	Revision to fireplace hearth stone in 5115	coordination	Approved	12-Feb-25				
193R1	143				165	Revised counter support at M&D under counter fridge	Owner Requested	Approved	12-Feb-25	11-Mar-25	25-Mar-25	\$2,694.91	\$2,694.91
		162				Temporary cadding of columns exposed to exterior in P1	coordination	Approved	12-Feb-25	08-Apr-25	15-Apr-25	\$10,961.13	\$10,961.13
194R1	144				158	Revision to shower floor drains for sheet flooring	coordination	Approved	12-Feb-25				
		163				Modify rated wall at Room 5115 to suit piping	coordination	Approved	25-Mar-25	25-Mar-25	25-Mar-25	\$4,923.41	\$4,923.41
		164				Revisions to floor frame protection	coordination	Approved	01-Feb-25				
		145				Revised 2 Relocate Shower room storage cabinets	coordination	Approved	24-Mar-25				
		165				Cancelled Add LCD Austco annunciator displays for nurse call in P1	coordination	Approved	15-Apr-25				
		162				Clarifications on IT room 6003 panel terminations and rack equipment locations	coordination	Approved	25-Feb-25				
196	146				162	Horizontal cable management and access control data drop	coordination	Approved	24-Feb-25	01-Apr-25	01-Apr-25	\$4,105.20	\$4,105.20
		166				Drywall bulkhead control joint locations	coordination	Approved	03-Mar-25				

		147	167	Clarification to expansion joint details	coordination	Approved	04-Mar-25						
				Cancelled: Add closure panel to back pans on 3rd floor curtainwall	coordination	Approved	07-Apr-25						
202R1	148		166	Door hardware revisions	request/coordination	Approved	10-Mar-25	09-Apr-25	15-Apr-25	\$20,851.60	\$20,851.60		
			168	Revised Kitchen hood in gathering space kitchen	coordination	Approved	11-Mar-25						
			169	Install heat pump in shower room 5105	coordination	Approved	11-Mar-25						
199R1	149	164R2	161	Revised Filter panels and relocated upper cabinets of S#164 Revised 2	coordination	Approved	24-Mar-25	18-Mar-25	04-Apr-25	\$804.65	\$804.65		
197	150R	171	163	Wall closure at soffit construction in Janitor Room 1065	coordination	Approved	20-Mar-25	02-Apr-25	02-Apr-25	\$3,241.99	\$3,241.99		
			170	Revision to cubical curtains in lab rooms	coordination	Approved	17-Mar-25						
			172	Revised Closure at hopper fixture 5592 base to wall	coordination	Approved	08-Sep-25						
			151	Revise fireplace hearth material	coordination	Approved	24-Mar-25						
199			164	Revised Sentronic dosers to 24V	coordination	Approved	24-Mar-25	07-Apr-25	07-Apr-25	\$6,264.50	\$6,264.50		
			153	Revision to ceiling in Lobby 5002	coordination	Approved	25-Mar-25	09-Apr-25	15-Apr-25	\$0.00	\$0.00		
			175	Installation of TV mounts in residents rooms	as per contract	Approved	15-Apr-25						
			174	Clarification on location of fireplaces switches	coordination	Approved	02-Apr-25						
			173	Revision to BF operator buttons	coordination	Approved	02-Apr-25	02-Apr-25	05-May-25	\$55,094.46	\$55,094.46		
			154	Cabinet lock revisions for keying	owner request	Approved	17-Apr-25	17-Apr-25	27-Apr-25	\$8,505.09	\$8,505.09		
			176	Austro nomenclature and info clarification	coordination	Approved	28-Apr-25						
205R4	155R2		188	Revised: Revision to storm line serving existing building at Apple Wing	Design Improvement/Coordination	Approved	06-Oct-25	21-Oct-26	02-Mar-26	\$81,623.25	\$81,623.25		
			177	Ceiling height revisions in corridors 1030 1032	coordination	Approved	06-May-25						
			178	Comms cabinet in block c level 5	Design Improvement	Approved	14-May-25						
			179	Clarifications for interferences at clean-out access doors	coordination	Approved	14-May-25						
			180	Clarification for quantity of lockers in staff lockers	coordination	Approved	14-May-25						
			156	Revise colour on P2 exterior louvre	Coordination	Approved	22-May-25						
			157	Revised Temporary fire department connection extension	Authority Having Jurisdiction	Approved	23-May-25	23-May-25	04-Jun-25	\$9,400.60	\$9,400.60		
209	158		172	Add Smoke detector in control room 1020	Authority Having Jurisdiction	Approved	29-May-25	29-May-25	23-Jun-25	\$1,578.50	\$1,578.50		
			181	Delete light fixtures over M17 in rooms 1064 and 1075	coordination	Approved	29-May-25						
207			170	Extend thresholds at balcony doors	coordination	Approved	29-May-25	29-May-25	02-Jun-25	\$1,650.00	\$1,650.00		
211	159	4	173	Relocate P3 fire hydrants to P1	Coordination	Approved	04-Jun-25	04-Jun-25	23-Jun-25	\$20,973.70	\$20,973.70		
			160	P1 temporary ext signage	Coordination	Approved	11-Jun-25	17-Jun-25	02-Sep-25	\$4,642.00	\$4,642.00		
214	161	2	180	Flow switch, supervised valve and ATS wiring revision	Coordination	Approved	11-Jun-25	17-Jun-25	18-Jun-25	\$9,350.00	\$9,350.00		
212	162		174	Stairwell signage revision	Coordination	Approved	12-Jun-25	30-Jun-25	08-Jul-25	\$2,005.58	\$2,005.58		
			163	Cancelled Add countertop in fill at rethern ovens in servery millwork	Coordination	Approved	09-Sep-25						
218R	164		175	Revised - Relocate main floor pot lights conflicting with memory box millwork	Coordination	Approved	08-Oct-25	08-Oct-25	08-Oct-25	\$1,092.30	\$1,092.30		
216	165		179	Additional heaters in temporary space transition areas	coordination	approved	08-Jul-25	18-Sep-25	18-Sep-25	\$3,290.10	\$3,290.10		
			166	Cancelled Additional sign holders for IPAC	client request	under review	09-Sep-25						
221	167		181	Delete Remove illuminated ext sign glass at doors 1063, 1076, 1064	coordination	approved	22-Sep-25	22-Sep-25	26-Sep-25	\$2,886.95	\$2,886.95		
			190	Revise stairwell light fixture type K5 in phase	ministry	approved	24-Jul-25	24-Jul-25	16-Nov-26	\$26,994.61	\$26,994.61		
			184	Replace pumps P#20 & 21	coordination	approved	13-Aug-25						
220			176	Add doors to sink doors	coordination	approved	12-Aug-25	12-Aug-25	18-Aug-25	\$2,118.60	\$2,118.60		
			168	revised - Existing generator modifications and replacement oil tank pad	coordination	approved	29-Aug-25						
			185	Revised ERV 1-4 Operation Clarification	coordination	approved	11-Sep-25						
			186	Existing generator fuel tank upgrade clarification	coordination	approved	27-Aug-25						
169		227R2	178	Millwork modifications for kitchen sink drains and kitchen equ ventilation	Design Improvement	approved	03-Sep-25	16-Oct-26	27-Oct-26	\$38,332.29	\$38,332.29		
223R1		260	186	CO 156 referenced - East parking storm interface with light pole	coordination	approved	29-Aug-25	29-Aug-25	29-Aug-25	\$17,908.00	\$17,908.00		
232	170		186	Corner guards at elevator door jams	customer request	approved	03-Sep-25	09-Oct-25	09-Oct-25	\$4,259.20	\$4,259.20		
			188	Fold down grab bar material order	code deficiency	approved	04-Sep-25						
			189	Dishwasher fan control	coordination	approved	09-Sep-25						
224R1			190	Revised Repair wall finishes at fold-down grab bar removals	code deficiency	approved	09-Sep-25						
224R1			191	Fold down grab bar carrier anchoring detail	code deficiency	approved	09-Sep-25						
			192	additional soled utility room signs	Design Improvement	approved	11-Sep-25						
234	171		199	revised additional notifier paging relay	owner requested	approved	08-Oct-25	13-Jan-26	13-Jan-26	\$11,117.70	\$11,117.70		
230	172		184	Add med fridge outlet to med room	owner requested	approved	16-Sep-25	09-Oct-25	09-Oct-25	\$3,006.30	\$3,006.30		
231	173		185	Add hose bib in Janitor 1065	owner requested	approved	17-Sep-25	09-Oct-25	09-Oct-25	\$4,759.70	\$4,759.70		
233	174		202	Revise stairwell door wall stops to floor stops	coordination	approved	18-Sep-25	10-Oct-26	02-Mar-26	\$1,613.70	\$1,613.70		
			4	Replaced combination faucet eyewash stations with faucets only	customer request	approved	23-Sep-25						
226			182	Fold down shower benches in shower rooms	coordination	approved	24-Sep-25	24-Sep-25	24-Sep-25	\$4,163.50	\$4,163.50		
			193R2	Revised lift track location above tubs	coordination	under review	10-Oct-25						
			194	Clarification to wane-guard blue integration with access control system	coordination	approved	29-Oct-25						
			175	Revise stair 5 door card readers with combination keypad	customer request	cancelled	03-Nov-25	03-Nov-25	Feb 19	\$10,237.70			
			195	Clarification to snow removal plan on A600	coordination	approved	11-Nov-25						
			176	Revised slab reinforcing detail for P2	Design Improvement	approved	11-Nov-25						
237	177		191	Additional H-D access cards	customer request	approved	18-Nov-25	18-Nov-25	24-Nov-26	\$2,963.40			
			178	Provide wall switch for P7 in hair salon 1103	customer request	approved	19-Nov-25						
			196	Accepted alternate light fixtures P2	Design Improvement	approved	26-Nov-25						
			179	Revised light fixtures type K5 in P2 stairwells	Design Improvement	approved	26-Nov-26						
			180	provide punch-pad locks on control room 1020 and hair salon 1103	customer request	cancelled	01-Dec-26		19-Feb-26				
			181	Revised combination eye wash stations in P2	customer request	approved	03-Dec-26						
			197	Clarification to Main floor coffee maker receptacles	customer request	approved	09-Dec-26						
			200	Revision to P2 shaft dimensions	Design Improvement	approved	16-Dec-26						
250	185	271	198	Cap heating pipes in basement to accommodate demolition of building wings	coordination	approved	23-Dec-26	12-Jan-26	13-Jan-26	\$3,124.10	\$3,124.10		

Board of Management Meeting

March 26, 2026

CLINICAL SERVICES – Mel Cross, RN, Director of Care

Ministry Inspection & Compliance

Following the Compliance Order issued in January related to resident bathing practices, a formal action plan has been implemented and operationalized across the home. Early indicators demonstrate measurable improvement and increasing staff adherence to expected standards of care. The Compliance Order was deemed in compliance by the Ministry March 20th, 2026.

Between February 14 – 27, there were 915 scheduled baths.

- 85% completed
- 13% refused
- 2% missed

In the subsequent period of February 28 – March 13, there were 908 scheduled baths.

- 89% completed
- 10% refused
- 1% missed

Within the first four weeks of implementation, the home has demonstrated improved completion rates and reduced missed care, indicating early effectiveness of corrective actions. Continued monitoring and reinforcement of expectations will be required to ensure sustained compliance and mitigate regulatory risk.

Critical Incident Overview

A total of 5 critical incidents were reported in February, representing a significant reduction from 12 in January and 9 in December. This equates to approximately 2 incidents per 100 residents based on a census of 230, demonstrating a positive downward trend.

Breakdown

- 3 alleged abuse incidents (~1 per 100 residents)
- 1 fall with injury
- 1 written complaint

Risk Observations

While overall incident volume has decreased, alleged abuse incidents continue to represent a highly sensitive risk area requiring consistent oversight, timely investigation and appropriate follow up actions.

Trending Context

The downward trend over the past three months suggests early impact from increased leadership presence and strengthened supervision, particularly during higher risk periods. Historically, approximately 60% of incidents have occurred during evening hours, reinforcing the importance of targeted oversight during these times. Ongoing monitoring is required to ensure this trend reflects sustained system improvement.

Compassionate care for life's journey.

Staffing & Workforce Stability

Targeted recruitment efforts have resulted in the successful hiring of an additional Unit Manager and an After-Hours Manager, strengthening leadership presence across the home. These roles are expected to have meaningful impact on supervision and responsiveness, particularly during evening hours where incident occurrence has been higher.

In addition, clinical management supervision has been expanded from 06:30 to 23:00. The intent of this initiative is to enhance staff accountability, ensure adequate access to resources, and support consistent delivery of resident care throughout the shift. Early feedback from staff, residents and families has been positive, indicating improved confidence in leadership presence and support.

The home continues to utilize agency staff to support Registered Nurse and Registered Practical Nurse coverage as recruitment and stabilization efforts continue.

Clinical Quality & Palliative Approach

The home has partnered with a Registered Nurse and Clinical Care Coach to support the integration of a palliative approach to care. Through education, mentorship and collaboration, this role works alongside care teams to strengthen comfort-focused care and enhance meaningful experiences for residents and their loved ones.

This initiative reflects a strategic commitment to advancing clinical quality and positioning the organization as a leader in the provision of palliative and end-of-life care. The goal is to build internal capacity and consistency in approach, ensuring residents receive compassionate, person-centered care aligned with best practices.

Key Priorities Looking Ahead

- Sustain and further improve bathing compliance outcomes.
- Evaluate the impact of increasing evening and extended-hour supervision on incident reduction and care quality to determine long-term model.
- Continue recruitment efforts to stabilize frontline staff and reduce reliance on agency resources.
- Maintain focus on staff accountability, preparedness and alignment with person-centered care expectations.
- Monitor CI trends closely to ensure continued improvement and early identification of emerging risks.
- Advance the integration of a palliative approach to care across teams, with a focus on education, consistency and quality of resident experience.

Compassionate care for life's journey.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New BSU lines have been posted. 4 full-time PSW, 4 part-time PSW, 2 full-time RPN, 2 part-time RPN, 2 full-time Activities

New Hires/Terminations February 2026

- ❖ **22 New Hires:** 1 Registered Dietitian, 1 FSW, 3 housekeepers, 1 CSS homemaker, 3 activity assistants, 11 PSWs, 1 Unit Manager, 1 RPN
 - **1 Agency RPN**
- ❖ **11 Terminations/Resignations:** 1 Scheduling Coordinator, 3 RPNs, 5 PSWs, 1 Unit Support, 1 Activity Assistant
- ❖ **Vacancies as of March 18, 2026**
- ❖ PSW Vacancies: 6 perm part-time, 11 temp part-time
- ❖ RPN Vacancies: 1 perm full-time, 3 temporary full-time, 6 permanent part-time
- ❖ RN Vacancies: 2 permanent full-time
- ❖ Dietary Vacancies: 4 perm part-time, 3 temporary part-time
- ❖ Housekeeping Vacancies: 1 permanent part-time, 2 temporary part-time
- ❖ Activities Vacancies: NA
- ❖ CSS Vacancies: 2 permanent part-time PSW, 1 permanent part-time Homemaker

Students as of February 2026

- ❖ Near North District School Board PSW Living Classroom (group of 17 Students)
- ❖ Nipissing BScN Students (21 students)
- ❖ Canadore PN Students (7 Students)
- ❖ CTS PSW 1 on 1 Preceptorship
- ❖ Canadore PSW 1 on 1 Preceptorship

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

All menu boards in the dining rooms are up & running. Paper copy menus have been removed. March 23, 2026- NFS staff will be using the menu MealSuite system in the dining rooms. This includes documenting food temperatures, fridge/freezer temperatures, cleaning schedules, looking at resident diets and therapeutics. They also will be using the tablet to take meal orders and receiving meal orders on their screens.

New Food grinder purchase for minced diet textures for consistency.

Replacing the 2nd Large and 2nd lounge dining room floors early Spring. Also replacing the back elevator floor.

ACTIVITY DEPARTMENT – Mandy Gilchrist, Activities Manager

The Activity Department continues to provide consistent recreational and engagement programming for residents.

Key Activities

- Music programming delivered twice weekly
- Ongoing weekend and global-themed activities to support cultural engagement

Staffing

- 1 vacant Activity staff position, with current team maintaining essential services

Compassionate care for life's journey.

Upcoming

- Canadore Rec Therapy student on-site visit – March 24 to support programming and resident interaction

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

Over the past month, I have been working to further develop and strengthen the role of Spiritual and End of Life Coordinator, with a focus on supporting residents, families, and staff through the emotional, spiritual, and practical aspects of aging, serious illness, and end-of-life care.

A key initiative has been the development of a Palliation Passport, a tool designed to help begin conversations earlier with residents and families about their wishes, values, and priorities for care as health changes. The goal of this tool is to normalize conversations about death and dying, ensure that residents' voices are heard, and support the care team in honouring those wishes whenever possible. By beginning these discussions sooner, we hope to create greater clarity and comfort for residents and families and ultimately support what many describe as a “good death”—one that reflects dignity, comfort, and respect for the person's life and choices.

Recognizing that the death of a resident can also have a meaningful impact on staff, I have also developed post-death debrief tools that provide structured opportunities for teams to reflect, share experiences, and support one another following a loss. These debriefs help acknowledge the emotional labour involved in care and promote team resilience and learning.

Another important part of my role has been regular rounding within the home. This time provides opportunities to connect with staff and residents, offer support, and help facilitate conversations about changing health, care priorities, and comfort-focused approaches when residents are nearing the end of life.

We have also welcomed Kaitlynn Wilkinson, a Registered Nurse and Clinical Care Coach, who is supporting the integration of a stronger palliative approach to care within the home. I am working closely with Kaitlynn to provide education, mentorship, and practical support to staff as we continue to build confidence and capacity in end-of-life care.

In addition, I continue to collaborate closely with our Nurse Practitioner to support staff in navigating complex situations and ensuring that residents' physical, emotional, and spiritual needs are addressed in a coordinated way.

Alongside these initiatives, I continue to support volunteers and students, helping them understand their role in providing compassionate presence and meaningful connection for residents, particularly during times of vulnerability and transition.

This work is helping to strengthen a culture where conversations about aging, illness, and death are approached with openness, compassion, and dignity, ensuring that residents and their families feel supported throughout their journey.

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information:

- Due to numerous facilities in COVID and influenza outbreaks the masking mandate continued. The number of outbreaks in the community are now decreasing. Pending no outbreak within our facility the masking mandate will be revisited first week of April and communication to staff and visitors will be provided when changes are made.

Audits:

- Staff hand hygiene and personal protective equipment audits continue.
- Resident hand hygiene audits continue.
- PPE set-up audits happen bi-weekly to ensure sufficient supply of PPE on units
- Quarterly IPAC audits continue (will be done weekly when in outbreak)

Outbreaks:

- No outbreaks to report for the months of January, February, and so far in March.

Immunization

- Government funded vaccinations continue for the residents when they are due for another vaccine. Likely COVID vaccines will be offered again in the spring.

IPAC Construction Audits

- Preventative measure audits continue with the demolition phase and the continuous repairs to the new build.
- Attending the bi-weekly construction IPAC meetings.

HEALTH AND SAFETY – Julie Pilkey, Manager of Occupational Health, Safety, and Wellness

2026 Employee Incidents

January - 16 Incidents

Hazards - 4

First Aid - 7

Health Care - 5

Lost Time - 0

Denied Lost Time - 1

February - 13 Incidents

Hazards - 4

First Aid - 3

Health Care - 6

Lost Time - 0

Denied Lost Time - 2

Compassionate care for life's journey.

Active Modified Staff - All PSWs

Modified Duties - 4 in Cassellholme, 1 in CSS

Off Work - declined modified duties - 1

Off Work - work permit issue - 1

Working regular duties, asking for assistance with lifts/transfers if needed - 1

Resident to Staff Violence

Collecting data to track resident violence that results in staff injuries

Reports will identify staff with multiple incidents. These staff will be flagged to provide them with more education and training.

10.18

May 1, 2026

Re: Resolution pertaining to the Employment Insurance Program

Please be advised that at the Regular Council Meeting held on April 1, 2026, Council passed the following resolution:

Moved by: Councillor Siydock Seconded by: Councillor Kuiack Res # 26-644

WHEREAS the Township of South Algonquin is a rural municipality within the Nipissing District that serves as an important gateway to Algonquin Provincial Park; and

WHEREAS tourism is a foundational component of the local economy in South Algonquin and across surrounding Northern Ontario communities, supporting accommodations, restaurants, outfitters, guiding services, and seasonal park operations that rely on a stable seasonal workforce; and

WHEREAS according to the 2021 Census, approximately 105 residents of South Algonquin are employed in the accommodation and food services sector, with an estimated additional 50 residents working seasonally within Algonquin Provincial Park; and

WHEREAS many of these positions are inherently seasonal due to the nature of tourism activity associated with Algonquin Provincial Park and the seasonal operations of tourism-related businesses across Northern Ontario; and

WHEREAS under the current framework of the Employment Insurance Program, many seasonal tourism workers experience a gap between the end of their Employment Insurance benefits—often in February or March—and the resumption of seasonal tourism employment in late May or June when visitor activity returns to the region; and

WHEREAS this gap creates financial hardship for workers who reliably return to seasonal employment each year and creates workforce instability for tourism operators and small businesses across the region; and

WHEREAS recognition of tourism-dependent rural communities within the framework of the Employment Insurance Program would help stabilize the regional workforce, support tourism businesses, and contribute to the economic sustainability of rural municipalities that depend on seasonal tourism; and

WHEREAS municipalities across Northern Ontario experience similar workforce challenges associated with seasonal tourism economies and would benefit from federal policies that better reflect the realities of seasonal employment in rural regions; and

WHEREAS regional municipal organizations such as the Federation of Northern Ontario Municipalities play a key role in advocating for policy solutions that address the unique economic conditions of Northern Ontario communities;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of South Algonquin formally request that the Government of Canada review and consider adjustments to the Employment Insurance Program to better recognize the realities of seasonal tourism

employment in Northern Ontario and communities within the Nipissing District. Council further requests the support and advocacy of the local Member of Parliament, Cheryl Gallant, in bringing this matter forward to the Government of Canada. Additionally, Council requests that the Government of Canada, including the Honourable Steven MacKinnon and Honourable Patty Hajdu, review potential policy measures or pilot programs that address the seasonal Employment Insurance gap affecting tourism-dependent rural communities. Council also calls upon the Federation of Northern Ontario Municipalities and municipalities across Northern Ontario to support advocacy efforts aimed at ensuring federal Employment Insurance policies reflect the economic realities of tourism-dependent communities.

BE IT FURTHER RESOLVED THAT copies of this resolution be circulated to M.P. Cheryl Gallant, M.P. Pauline Rochefort, the Honourable Steven MacKinnon, the Honourable Patty Hajdu, the Federation of Northern Ontario Municipalities, the Association of Municipalities of Ontario, and all municipalities within the Nipissing District and Northern Ontario for endorsement and support.

-Carried-

If you have any questions regarding the above **resolution**, please do not hesitate to contact me,

Sincerely,

Tracy Cannon

Tracy Cannon
Deputy CAO/Deputy Clerk-Planner
Email: tcannon@southalgonquin.ca
Phone: 613-637-2650 ext. 202

10-19



CLERK'S OFFICE
21 Reeve Street, PO Box 1614
Woodstock, ON N4S 7Y3
519.539.9800 | 1.800.755.0394
oxfordcounty.ca

April 30, 2026

**RE: Oxford County Resolution re: Association of Ontario Road Supervisors (AORS)
Request for Provincial Legislation Amendments, Health and Safety**

At its meeting held April 8, 2026, Oxford County Council passed the following Resolution:

Moved By: Phil Schaefer
Seconded By: Mark Peterson

Resolved that Correspondence Item 7.1 on the Open meeting Agenda of April 8, 2026 be received;

And further, be it resolved that Oxford County Council supports the resolution from Township of Oro-Medonte regarding the Association of Ontario Road Supervisors request for Provincial Legislation Amendments to strengthen protections for municipal workers and contractors.

And that a copy of this Resolution be sent to:

1. The Premier of Ontario
2. Michael Kerzner, Solicitor General of Ontario
3. Jill Dunlop, Minister of Emergency Preparedness and Response
4. Rob Flack, Minister of Municipal Affairs and Housing
5. Prabmeet Sakaria, Minister of Transportation
6. MPP Ernie Hardeman
7. Association of Municipalities of Ontario (AMO)
8. Association of Ontario Roads Supervisors (AORS)
9. Ontario municipalities

DISPOSITION: Motion Carried

Enclosed herein you will find a copy of Correspondence Item 7.1 (Township of Oro-Medonte) from the April 8, 2026 Agenda for ease of reference.

Thank you,

Lindsey A. Mansbridge
County Clerk



March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,

Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Keizner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council



AORS
PROMOTING KNOWLEDGE. PURSUING EXCELLENCE.

Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

- Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
- Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
- Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford
Minister of Emergency Preparedness and Response Jill Dunlop
Minister of Municipal Affairs and Housing Rob Flack
Minister of Transportation Prabmeet Sarkaria
Acting Minister of Infrastructure Todd McCarthy
Scott Butler, Good Roads Executive Director
Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



AORS
PROMOTING KNOWLEDGE. PURSUING EXCELLENCE.

Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
- Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
- A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
- A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

- Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
- Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
- Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
- Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford